

CANADIAN INTERNATIONAL COUNCIL

Minutes of the 2015-2016 Annual Meeting of Members
held in the Larkin Building, St. George Campus, Room 200
15 Devonshire Place, Toronto ON
Tuesday May 30 2017, 12:00PM ET

1. Constitution of Meeting (Bill Graham)
2. Approval of the minutes of the 2014-2015 Annual General Meeting (Bill Graham)
3. Remarks from the CIC President and Research Director (Mark Sedra)
4. Approval of the financial statements for 2014-2015 (Bill Graham)
5. Appointment of the CIC auditors (Bill Graham)
6. Approval of changes to the National Board of Directors (Mark Sedra)
7. Termination of Meeting (Bill Graham)

CHAIR AND SECRETARY

Bill Graham (CIC Board of Directors) was chair of the meeting and Jennifer Chylinski (CIC National Office) acted as secretary of the meeting.

1. CONSTITUTION OF MEETING

Mr. Graham welcomed the group, those who have joined us by phone and who are here in person. Last year was a meeting where we started to reinvigorate the organization. While we have a long way to go we have made considerable progress this year. The main progress is having obtained a new president and research director, Mark Sedra.

Mr. Graham thanked Keith Martin for being Acting President.

2. MINUTES

Motion: That the minutes of the 2014-2015 Annual General Meeting, held Wednesday June 16th, 2016 be approved.

Moved: Daniel Sutherland, CIC-Saskatoon Branch

Seconded: David Dymont, CIC-Ottawa Branch

Carried.

3. REMARKS FROM THE PRESIDENT & RESEARCH DIRECTOR

Dr. Sedra said he is excited to be here for his first AGM. He started in the role of President & Research Director on March 1st, 2017. He is even more excited now than he was on March 1st as he has been able to meet the members and see the branches and see the dynamism the organization has across the country. It is an exciting time to be part of the CIC as we approach our 90th anniversary. He has distributed his strategic plan for the organization to all the branches. Dr. Sedra has received positive feedback from across the country. There is a great need for a rejuvenated and renewed CIC in the present climate and there is space in the Canadian context for discourse of foreign policy issues.

In the coming weeks members can expect to see a new, interactive website. This will give us a fantastic vehicle to promote the branches and to present our new research agenda. He will be included all the members in the launch date.

We are committed to improving the membership experience and increasing the value of membership. There will be incentives around members, ensuring that procedures for joining and renewing are smoother. We want to ensure all of our members will have access to quality programming which the national office will be more active about supporting. The branches have established great programming at the local level and now national office will step up.

Dr. Sedra said he wants to ensure the organization as a whole works more smoothly and transparently. He has been in discussion with a number of branches on this topic. It was also the primary topic of the board meeting that just occurred.

Fundraising is a primary objective. There is a plan to move forward on fundraising in the strategic plan. Dr. Sedra is confident we can make a strong effort going forward this year. We will bring in new resources to support our ambitious activities.

We will revive the national speakers' bureau and sending speakers across the country. We will ensure branches across the country will have access to these speakers.

Dr. Sedra believes we have to celebrate the great legacy of this organization, while at the same time seeking to innovate, to leverage the different tools that exist to get our message across. We need the branches and the members to achieve this. There is a lot of work to do but we are moving in the right direction.

Cam Ross asked what decisions were made about governance. Mark Sedra said that there won't be a final decision on those proposals today, as he had already indicated to Victoria and Ottawa. The board is committed to passing the proposal with a few amendments. Mark has personally committed to having this finalized by the fall 2017 at the latest. They are committed to board reforms and that there will be branch representation.

Mr. Graham said the board is very receptive to the idea of branch representation. It reinforces the role of the branches and the nature of the organization as a national one. There has to be a

mechanism to allow for changes regarding branch representation. The commitment is there and the board will make amendments in discussion with the branches.

Chantel Elloway said it would be interesting if there was a place on the website for other organizations that represent the diversity of Canada. Considering this is the 150th anniversary of Canada this is an ideal opportunity to do it. David Dymant said they have been thinking about this in Ottawa. He said bringing representatives onto the local branches is a way forward. Mark Sedra said partnerships are a big part of our agenda moving forward. In the past the CIC was trying to get involved at the high school level. This is something that we are considering. We would need to give this strategy a lot of thought. We need to strengthen our awareness of the CIC within political science departments in universities across the country, including in places where there is not a branch present. At the board level we want greater gender, ethnic and regional diversity and this includes bringing on younger board members. It is absolutely a priority.

Karen Strang said the Nipissing branch has started developing an initiative they hope to roll out in the fall. They would have at least one event that would engage youth at the high school level. Mark Sedra said we will engage in further conversations with Nipissing Branch regarding their experience.

Margaret Huber would like to reinforce their commitment to stronger branch representation, better board governance and stronger diversity on the board.

Mr. Graham said he has been involved in many national organizations and the ability to do all the things we've discussed today depend on resources. We have to have a strong balance sheet. As the chair of the CIC he will support Mark in his new role as president to raise the money to do these things. Mr. Graham asked that the membership support Mark in this endeavor which is our next big challenge as an organization. Ottawa is very anxious to have organizations like this one that are truly representative of Canada. Mr. Graham believes we are the only organization in Canada that is non-partisan and can fulfil this role.

Margaret Huber asked that the proposal governance committee should meet as soon as possible. Dr. Sedra confirmed the governance committee will happen soon, pending tweaks to the proposal. Craig Hunter said if there is a governance committee to the board one or two reps from the branches should be invited to become part of this process to allow things to happen quickly.

4. APPROVAL OF THE FINANCIAL STATEMENTS FOR 2015-16

Mr. Graham asked if there are any comments or questions on the financial statements. Nick Hirst asked if the financial statements included the endowment given to the Winnipeg branch. Since the National Office just learned of it this past year it will be amended.

Motion: That the 2015-2016 financial statements of the Canadian International Council as presented, be approved.

Moved: David Dymant, CIC-Ottawa

Seconded: Dan Sutherland, CIC-Saskatoon

Carried

Motion: To re-appoint the auditing firm Collins-Barrow as the Canadian International Council auditors for 2017-2018 fiscal year and authorize the board to fix their remuneration.

Moved: Margaret Huber, CIC-Ottawa

Seconded: James Appleyard, CIC-National Board

Carried

5. APPROVAL OF CHANGES TO THE NATIONAL BOARD OF DIRECTORS

Dr. Sedra would like to announce the addition of James Appleyard and Nicolas Rouleau to the National Board of Directors. They filled the positions of Janice Stein and Perrin Beatty who left their positions before their end dates.

Additionally, Dr. Sedra would like to propose to the membership the addition of Jacqueline O'Neill and Savvas Chamberlain.

Jacqueline O'Neill is responsible for overall policy and advocacy, as well as all regional programs and research, at Inclusive Security (based in Washington, D.C.). Originally from Canada, she has a master's in public policy from Harvard's Kennedy School of Government and a bachelor's degree in commerce from the University of Alberta.

For more than a decade, Ms. O'Neill has worked with women leaders around the world, advocated to high-level decision makers, and trained and advised military, police, and civilians serving at NATO, the UN, the US Department of Defense, and elsewhere. She established Inclusive Security's dynamic national action plan initiative and has worked directly with civil society and government in more than 20 countries to create or improve government-wide strategies on women's inclusion in security issues.

As Director, Ms. O'Neill has testified to both US and Canadian Senate and House Committees. She speaks regularly at international security conferences, and has been published by outlets including Foreign Affairs, the Council on Foreign Relations, and the Christian Science Monitor. She has authored numerous publications and served as an editor for the US National Defense University's PRISM magazine special edition, "Women, Peace, and Inclusive Security," as well as Inclusive Security's "A Women's Guide to Security Sector Reform."

Before joining the organization in 2006, Ms. O'Neill was concurrently at the UN peacekeeping mission in Sudan and at Khartoum's Afhad University for Women. Previously, she was a policy adviser to Canada's Secretary of State for the Asia-Pacific region. Along with former Lt. General Roméo Dallaire, she helped found an initiative to address the issue of child soldiers.

Savvas Chamberlain, Former Chairman & CEO of DALSA Corporation and current CEO of EXEL Research Inc., philanthropist, Distinguished Professor Emeritus of Electrical and

Computer Engineering, scientist, inventor, entrepreneur. He was a professor of Engineering at the University of Waterloo for more than 25 years where he developed new technology and successfully commercialized it in Canada. In 1980, Dr. Chamberlain founded DALSA Corporation, a successful semiconductor and electronics company in Waterloo, Ontario. As its CEO, he grew DALSA to \$250 million revenue, with more than 1,000 employees world-wide. In 2011 he resigned from the company, however in February 2011, US and Canadian hedge funds forced him to sell the company. As the current CEO and Chairman of EXEL Research Inc., Dr. Chamberlain is involved in investing in technology companies and helping Canadian start-up technology companies move to a profitable and lasting growth stage.

Over his career, Dr. Chamberlain created more than 1,200 quality jobs in Canada. Various organizations recognized Dr. Chamberlain for his achievements, and named him a leader in his field. He is a member of the Order of Canada, Fellow of the Royal Society of Canada, Fellow of the Canadian Academy of Engineering, and Fellow of the IEEE. He was awarded the Ontario Premier's Catalyst award for Lifetime Achievement in Innovation, as well as the Automated Imaging Association (AIA) Lifetime Achievement Award. In November 2012 he was inducted in the Waterloo Region Entrepreneur Hall of Fame. He is a Distinguished Professor Emeritus and Honorary Dr.Eng Degree recipient of the University of Waterloo, and he holds MSc and PhD degrees from Southampton University.

In December 2010, he founded and funded The Savvas Chamberlain Family Foundation, a charitable organization which provides funding for projects for the disadvantaged, education, health, arts and culture, and the preservation of the environment. Since its establishment, the Foundation has donated significant amounts and pledged several million over the next five years. He has supported Perimeter Institute for a number of years, first independently, and now in partnership with the Hellenic Heritage Foundation to support the Anaximandros Fellowship at Perimeter Institute for 10 years.

The Board of Directors approved the addition of Jacqueline O'Neill and Savvas Chamberlain at a previous board meeting.

7. TERMINATION OF MEETING

Mr. Graham declared the meeting terminated. He thanked those individuals for joining us from across the country.

There being no further business, the meeting was terminated.