Canadian International Council
Conseil International du Canada

ANNUAL REPORT
2014 – 2015
The Canadian International Council (CIC) is Canada’s foreign relations council. It is an independent, member-based council established to strengthen Canada’s role in global affairs. Our 15-nationwide branches hold over 100 events a year to engage the public with international issues. The CIC is generously supported by a network of Canadian business leaders from all economic sectors. Our corporate sponsors recognize that the CIC’s mission to advance Canadian global engagement and to generate innovative policy ideas aligns with their agendas for strategic and sustainable growth. The CIC is further supported by a large constituency of Canadians who believe that Canada’s foreign policy directly impacts the lives and prosperity of its citizens. The CIC’s digital media platform, OpenCanada.org, is Canada’s hub for international affairs, linking our stakeholders in Canada and beyond.

Download a copy of this annual report at http://thecic.org/about/annual-reports/

To join the CIC mailing list or if you have any questions contact info@thecic.org

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Letter from the Chair

The Canadian International Council (CIC) continues to provide the nation with a platform for discussing and disseminating opinions and research on Canadian foreign policy. This is not only an important function, but a vital one as our nation becomes a leader on the world stage.

Our branches throughout the country work tirelessly to engage their local communities in debate and discussion about our country’s past, present and future. Our dedicated volunteers offer their extensive skills and experiences to create a vibrant network of concerned and engaged citizens. The Branch Executives across the country are comprised of talented and informed individuals who donate their time and expertise to strengthen Canada’s voice, both domestically and internationally.

The CIC continues to partner with the Bill Graham Centre for Contemporary International History (BGCCIH) to produce International Journal, Canada’s preeminent academic journal on Canadian foreign policy. We are pleased to announce that IJ continues to rise in the international rankings and is distributed internationally to individuals, libraries and academic institutions.

OpenCanada.org is a digital publication that continues to provide its readers with poignant, thought-provoking research and analysis through its many news articles. The site is produced in partnership by the CIC, the BGCCIH and the Centre for International Governance Innovation (CIGI). The editorial team sources talented and educated contributors to give Canadians a broad perspective of our role in the world as it relates to foreign policy and international affairs. The site is produced by the BGCCIH and the Centre for International Governance Innovation (CIGI).

I invite you to explore our Annual Report in the hopes that you will recognize the important contribution the CIC makes to the Canadian public. I would like to take this opportunity to thank you for your support of the organization.

Hon. William C. Graham
Chair, Canadian International Council
Letter from the Acting President

The past year has been another remarkable year of turmoil and change in the world. Canada’s stake in understanding and properly responding to these changes has never been more important, and international issues have unprecedented implications for our economy, our security, and our international reputation. The CIC continues to be an active and highly relevant commentator on these critical issues.

We have continued to invest in our digital platform OpenCanada. We believe that partnering with relevant, like-minded organizations will strengthen this platform and increase its reach and visibility. In this regard we have built upon our partnership with the Bill Graham Centre for Contemporary International History through a new partnership with another leading think tank, the Centre for International Governance Innovation (CIGI).

International Journal, a joint publication of the CIC and the Bill Graham Centre, continues to be a pre-eminent journal contributing to the discussion of international issues. IJ, available to the general public and at a discount to those who join the CIC as members, had four well-received, impactful issues in the past year. We intend to more fully incorporate IJ topics into the programming activities of the CIC National Office in coming years.

A core strength of the CIC is its 1,000 plus active members, and the 15 branches across the country. The branches continued to make an outstanding contribution to the Canadian discussion on international issues. They organized over 100 stellar events with thinkers and policy makers, and promoted the non-partisan conversation that we believe is central to thoughtful policy development.

The CIC is deeply committed to continuing its key role in promoting debate and involvement in international issues of relevance to Canada. Thank you to all the members and volunteers who have participated in our activities and supported us, and we look forward to building on our strengths in the years to come.

Keith Martin
Acting President, Canadian International Council
The CIC’s National Network

Engaging citizens across the country

The Canadian International Council is composed of a network of branches throughout the country that engage their local community and CIC members in international issues. Our branches hold over 100 events nationally on a wide variety of topics that can range in format from a casual Politics at the Pub to expert panels and formal conferences. The 15 national branches provide a place for to come together, get engaged, become informed and meet others who share an interest in critically questioning Canada’s place in the world. While most events are open to everyone, CIC members have the opportunity to take advantage of special registration pricing and/or member-only events.

National Office Events

September 2014

In partnership with the Bill Graham Centre for Contemporary International History, the CIC National Office hosted author and historian Eric Helleiner to discuss his new book, Forgotten Foundation of Bretton Woods: International Development and the Making of the Postwar Order. The 1944 Bretton Woods conference laid the foundations of the postwar international economic order, including the International Monetary Fund and World Bank. But previous accounts have neglected the central role of international development issues in the making of that order. Eric Helleiner's new book dramatically reinterprets Bretton Woods and challenges orthodox interpretations of the making of the postwar world.

October 2014

The CIC was honoured to work with the American Chamber of Commerce in Canada (AmCham Canada), the U.S. Department of Commerce and Department of Foreign Affairs, Trade, and Development, Canada, to present North American Competitiveness and Innovation Conference: Vision to Action. The two-day conference brought together senior-most officials, policy experts and business executives who will contribute to the development and advancement of a “North American Work Plan” for competitiveness and innovation. Esteemed speakers included Jeffrey Simpson, Eric Miller, Gary Doer, Jordy Hernán Herrera Flores, Jan Kalicki, Marcelo Mereles Gras, Duncan Wood, James Dickmeyer, Juan Mauricio Toussaint, David Dingwall, Tom Jenkins, Eduardo Suarez and many other from across Canada, the United States and Mexico.
Branch Events

Calgary

Turkish Foreign Policy and the Rise of the Islamic State
September 11 | Featuring Dr. Chris Kilford

Presidential Elections in Brazil
October 1 | Featuring Jean Daudelin

Expanding Canadian Trade with Asia New Prospects for the Trans-Pacific Partnership (TPP)
December 3 | Featuring Laura Dawson, Hugh Stephens, and Wenran Jiang

The Evolution of Canadian Foreign Policy
December 3 | Featuring Michael Bonser

Hot Spots Around the World – Is there a petroleum connection?
February 24 | Featuring John Foster

Politics in the Pub with Peter Kujawinski, US Consulate General
April 7 | Featuring Peter Kujawinski

Edmonton

The Power and Politics of the 2014 World Cup and Beyond
July 8, 2014

Middle Eastern Foreign Policy and the Rise of the ISIS
September 10, 2014 | Featuring Col. Chris Kilford

International Affairs Speed Networking
January 27

Hot spots around the world – Is there a petroleum connection?
February 23 | Featuring John Foster

FDI 101: Engaging Asia for Prosperity followed by AGM
June 23 | Featuring Gordon Houlden and Mei Huang
Halifax

Pakistan – Failing State or Work in Progress? 
September 10, 2014 | Featuring David Jones

What I Learned About Politics with Graham Steele
October 8 | Featuring Graham Streele

Reflections on a Diplomatic Life
October 29 | Featuring Richard Riley

The Child Soldiers – Approaches to Prevention in Africa
January 8 | Featuring Shelly Whitman and Tanya Zayed

Annual Dinner and Meeting with Dr. Brian Bow
January 15 | Featuring Dr. Brian Bow

Annual Glyn Berry Lecture- “A Foreign Policy Practitioner’s Perspective”
January 29 | Featuring Glenn Davidson

Politics in the Pub – Maritime Forces Atlantic – What Are Our Capabilities?
February 5 | Featuring Ken Hanson

Bad Wine in a Study Bottle: How Europe Became a Place of Dysfunctional Resilience
February 12 | Featuring Doug Saunders

Arrival City – A Public Book Talk
February 12 | Featuring Doug Saunders

The Biggest Challenges to Global Order over the Next 20 Years
March 12 | Featuring David Beitelman, Andrew Bergel, Andrea Lane, John Mitton and David Morgan

Canada’s Anti-Terrorism Policy: Security vs. Rights – Does Bill C-51 find the right balance?
April 2 | Featuring Jon Penney

A Third Party in Power
April 15 | Featuring Howard Epstein

Oil Price Volatility: What are the Implications for Global Politics?
May 13 | Featuring Dr. Jim McNiven and Dr. Grant Wach

Program Planning Meeting, Fall and Winter 2015
June 2
Hamilton

Scottish Independence: The Quebec Connection
September 24 | Featuring Dr. Peter Graefe & Dr. Colin Campbell

Piketty and Canada
October 29 | Featuring Prof. Michael Veall

Indigenous Rights and Canadian Law – A Discussion on Gladue Law
February 23 | Featuring Aidan Johnson

Minsk II in context: challenges and opportunities for lasting peace in Ukraine
March 25 | Featuring Marguerite Marlin

Montreal

Political Speaker's Series: Hina Rabbani Khar
September 8, 2014 | Featuring Hina Rabbani Khar, 26th Foreign Minister of Pakistan

Roundtable on the Challenges Facing Pakistan
September 12 | Featuring Ambassador Husain Haqqani and Aqil Shah

Raoul Wallenberg: Lessons for Humanity
October 29 | Featuring Irwin Cotler, Adama Dieng, Cameron Hudson and Sophie Langlois

Canadian Foreign Policy – Hits and Misses
November 4 | Featuring Ferry de Kerckhove

Operation CARIBBE
November 25 | Featuring Commander Matt Plaschka, Commanding Officer, HMCS Athabaskan

Political Speaker Series – Pearl Eliadis on her new book “Speaking Out on Human Rights”
January 20 | Featuring Pearl Eliadis

Terrorism in Canada – Domestic or International Challenge?
February 25 | Featuring Ray Boisvert

Distinguished Speakers Series: Brave New Canada
May 7 | Featuring Derek Burney and Fen Osler Hampson

Reinventing the West – A Global Imperative
May 26 | Featuring Dr. Kimon Valaskakis
National Capital (Ottawa)

Crisis in the International Financial System & Canadian Leadership
September 18 | Featuring Dr. John Curtis, Dr. David Longworth and Dr. Dane Rowlands

What Role Should Canada Play in the Horn of Africa?
October 1 | Featuring Cedric Barnes, Hon. Irwin Cotler, M.P., and Christina Murray

Politics @ the Pub: Evaluating Development
October 6 | Featuring Kevin Klein, Dr. Syed Sajjadur & Goberdhan Singh

Brazilian Prospects After the Election
November 10 | Featuring Jean Daudelin and Charmain Levy

Canada and the Caribbean Community: Taking Stock and Moving Forward
November 24 | Madame Marie-Lucie Morin, HE Harry Nawbatt, Phil Rourke, John Graham and Stephen Baranyi

Power Shifts & Vibrant Economies: Canada Awakens to the Opportunities and
Risks in Southeast Asia
November 25, 2014

Ukraine & Russia – Putin’s Dilemma of War & Peace
December 10 | Featuring Raynell Andreychuk, Abina Dann, Paul Robinson, Jeff Sahadeo & Robert Hage

Derek Burney & Fen Hampson on their new book – Brave New Canada:
Meeting the Challenge of a Changing World
January 20 | Featuring Derek Burney and Fen Hampson

Politics @ the Pub – Global Politics and the Price of Oil
January 26 | Featuring Janet Annesley, Shawn McCarthy and Guy E. Salesse

International Affairs Career Expo
February 24

Mexico and the Challenge of Crime Reduction
February 26 | Featuring Ambassador Francisco Suárez, Dr. Veronica Martinez Solares, and Dr. Irvin Waller

An Evening with David Halton on the Evolution of Political and War Reporting
March 17 | Featuring David Halton

Politics @ the Pub – National Security Policy and an Open Canada: The debate over Bill-C51
March 30 | Featuring Elizabeth May, Wayne Easter and Edward Conway

International Human Rights and Terrorism
April 30 | Featuring Dr. Stephen Toope

Prospects for Peace in the Internet Age
May 27 | Featuring Renee Black, Daryl Copeland, Senator Mobina Jaffer, Afra Jalabi, John Packer and Rafal Rohozinski

What Will You Do? Canadian Foreign Policy and the Next Federal Election
June 2 | Featuring Lawrence Martin, Paul Dewar, Marc Garneau and Elizabeth May

Nipissing

US-Canada Relations: Beyond the Border
September 19 | Featuring Consul-General Jim Dickmeyer

Women of Hope, Women of Action in Nepal
November 13 | Featuring Michelle Bonneau

The Value of International Education from Today to Tomorrow and Beyond
November 25 | Featuring Karen McBride

North Korea (DPRK) — Humanitarian aid or human rights? Or both? Or neither?
December 1 | Featuring Erich Weingartner

Ebola, Sierra Leone and Operation Sirona
February 3 | Featuring Dr. Colleen Forestier

Education Goes Global: Big Profits, Big Risks, and a New Tool of Diplomacy
April 1 | Featuring Bernard Simon

Africa and the Second World War: African Participation and Role in the Creation of the Free World
June 5 | Featuring Dr. Amadou Ba
Saskatoon

The Cost of Choosing Europe: From Euromaidan to War with Russia
September 11 | Featuring Lee Reaney

Is Canada’s Trading Landscape About to Change?
September 30 | Featuring Dr. William A. Kerr

Understanding Mass Atrocities – From Rwanda to ISIS
October 9 | Featuring Kjell Anderson

The referendum on Scottish independence and after: The UK on the path to quasi-federalism?
October 27 | Featuring Alan Trench

Politics in the Pub: Security versus Freedom?
November 18

Petroleum and the World’s Hot Spots: Is there a connection?
November 25 | Featuring John Foster

The Challenges of Ebola: Clinical Care, Disease Control, & Appropriate Policy
January 27 | Featuring Bruce Reeder

Politics in the Pub – The Impact of Volatile Oil Prices
February 10

Canadian Mining in Latin America: A Legacy of Conflict and Contamination
February 26 | Patrick Chasse

Not so Nobel – Arab perceptions of Lester B. Pearson and Canada during the Arab-Israeli War of 1967
March 19 | Featuring Maurice Jr. Labelle

ISIS and the 3rd Generation of Jihadism
April 23 | Featuring Ron Wheeler

Annual Branch Meeting (ABM) of CIC-Saskatoon Members
June 4

The Fedoruk Centre and the campaign for evidence-based contextually appreciative policy making
June 4 | Neil Alexander
South Saskatchewan (Regina)

Global Perspectives on International Business – Foreign Diplomats Panel
October 23 | Featuring Selcuk Unal, Turkey’s Ambassador to Canada.

Petroleum and the World’s Hot Spots: Is there a Connection?
November 27 | Featuring John Foster

Canada and the Magna Carta at 800
April 6 | Featuring Andrew Scheer

Thunder Bay

CIC Thunder Bay: 25 Years After Unification; Germany’s Role in a Changing World
May 7 | Featuring Walter Stechel

CIC Thunder Bay: Post-Communist Hungary: Liberal Democracy in Question
September 18 | Featuring Dr. Steven Jobbitt

CIC Thunder Bay: Petroleum and the World’s Hot Spots: Is There a Connection?
October 21 | Featuring John Foster

CIC Thunder Bay: Symposium on the First World War
November 8 | Featuring Andrew Godefroy, David Ratz, Margaret Frenetter, C. Nathan Hatton, Beverly Soloway, George J. Romick, Michael Stevenson and Harvey Lemelin

CIC Thunder Bay: Stephen Clarkson on “Should We Redesign Rules Protecting Foreign Investment?”
January 29 | Featuring Stephen Clarkson

Toronto

8th Annual Mid-Summer’s Evening Get Together
July 9, 2014

Toronto Symposium on Genocide and Mass Atrocity Prevention
October 14 | Featuring Irwin Cotler, Jonathan Kay & Irvin Studin

United Nations Experts’ Networking Forum ‘Global Governance: Would the World be a Better Place if the UN was the Lead Actor of Global Order, Peace and Security?’
October 25 | Featuring Kathryn White and Walter Dorn
Glimpses of a Global Life
November 18 | Featuring Sir Shirdath Ramphal

25 Years Since the Fall of the Berlin Wall: Importance & Implications for Germany, and the Rest of the World
December 8 | Featuring Consul General Walter Stechel

Annual Yuletide Gathering
December 10

Cartel on the Seas – Combating Illegal Trafficking in the Caribbean
January 14 | Featuring Matt Plaschka

Is the idea of India changing?
January 28 | Featuring Akhilesh Mishra

Future Crimes – What can we do about it?
February 23 | Featuring Marc Goodman

The Great Thaw – Cuban/American Relations
March 11 | Featuring Javier Domokos Ruiz and Keith Bolender

The Global Politics of Climate Change: Pre-conference on the 2015 UN Paris Climate Change Summit
March 20 | Featuring Florian Lux

March 31 | Featuring Gary Comerford

“Exceptional Circumstances” by James Bartleman
May 26 | Featuring James Bartleman

Competition, competitiveness and convergence: trade and competition policy in an integrated global economy
June 2 | Featuring Rambod Behboodi

A Conversation on the Future of the Middle East with the Consul General of Turkey to Canada
June 8 | Featuring Ali Riza Guney
Vancouver

Young Professional Series: A Discourse on Democracy
July 9, 2014 | Featuring Jeremy Kinsman

Turkish Foreign Policy and the Islamic State
September 9, 2014 | Featuring Chris Kilford

IRSA Diplomacy 101: Terrorism and Conflict – New and Evolving Challenges
October 23 | Featuring Rupert Potter and Benoit Gomis

Brave New Canada
November 4 | Featuring Derek Burney and Fen Hampson

Young Professional Series – North Korea: Hermit Kingdom with Nukes
November 20 | Featuring Marius Grinius

Annual Meeting
January 15

Education Goes Global
January 22 | Featuring Bernard Simon

Swacch India – PM Modi’s Vision of a New India in the Modern World
February 4 | Featuring Stewart Beck

Canada and the Security Council
February 19 | Featuring Paul Heinbecker

Young Professional Series – 2015: The Pivotal Year for Climate Change
March 12 | Featuring Simon Donner

APFC – “Middle Power, Middle Kingdom” Book Launch with David Mulroney
March 31 | Featuring David Mulroney

Leadership in the Middle East
April 28 | Featuring Graham Fuller

In Conversation: Paul Meyer Discusses Nuclear Diplomacy
May 5 | Featuring Paul Meyer

Prospects for Economic Reform in Ukraine
June 30 | Featuring Leszek Balcerowicz

Prospects for Economic Reform in Ukraine
June 30 | Featuring Prof. Leszek Balcerowicz
Victoria

The Future of Internet Governance
September 17 | Featuring Dr. Gordon Smith

Annual Branch & Dinner Meeting
October 1 | Featuring Taylor Owen

Politics in the Pub: What’s going on in Syria and Iraq, and what does it mean for Canada?
October 6 | Featuring Dr. Kenneth Christie, Dr. Chris Kilford and Dr. Andrew Wender

“The Pacific Northwest Gateway to Asia: Trade, Energy and Managing Environmental Challenges” 2014 Conference
October 28

“Brave New Canada” Co-Sponsored Dinner Meeting
November 4 | Featuring Derek Burney and Fen Hampson

North Korea – The Hermit Kingdom
November 19 | Featuring Marius Grinius

Canada’s International Education Strategy – Time for a Fresh Curriculum
January 21 | Featuring Bernard Simon

Canadian Foreign Policy – How Are We Actually Doing?
February 18 | Featuring Paul Heinbecker

March 2 | Featuring John Foster and Charles Kang

The Rise (and Fall?) of ISIS
March 18 | Featuring Chris Kilford

Asia Desk Forum
April 15 | Featuring leading lawyers, academics, and policymakers

Mr. Modi’s India: what it means for Canada, Asia and the World
April 15 | Featuring Amitendu Palit

Capability vs Affordability in the Canadian Armed Forces: Can a Welterweight Afford to Carry 12 Ounce Gloves?
May 20 | Featuring Former Vice Chief of the Defence Staff Vice-Admiral (ret’d) Bruce Donaldson

Canada and Australia: What we can learn from our cousins
June 17, 2015 | Featuring Michael Small
**Waterloo Region**

Annual Branch Meeting  
October 2 | Featuring Dr. Don Wright

Digital Howard: In Search of the Group of Seven  
October 22 | Featuring Jarrett Sherman

Countering ISIL – Why Canada Needs to Change Course  
January 15 | Featuring Peggy Mason

Climate Geopolitics  
January 21 | Featuring Simon Dalby

“Overseas and Home Again: Experiences of Canadian Soldiers”  
March 26 | Featuring Jeff Clarke, Prof. Terry Copp, Cpl Ryan Pagnacco, and Lt.-Col. Gordon Greavette (Ret’d)

Ice and Water – Politics, Peoples and the Arctic Council  
May 21 | Featuring Dr. John English

**Winnipeg**

Summer BBQ  
August 27, 2014

Annual Branch Meeting  
September 15

Brave New Canada – Meeting the Challenge of a Changing World  
September 23 | Featuring Derek H. Burney and Fen Osler Hampson

Education Goes Global: Big Profits, Big Risks and a New Tool of Diplomacy  
September 24 | Featuring Bernard Simon

Politics at the Pub: The Rise of ISIS and the Current Situation in the Middle East  
October 9 | Featuring Lawrence Wilkerson

Politics in the Pub – Canada’s Navy, is it still relevant?  
December 3 | Featuring Commander Matt Plaschka

Canada’s Most Important Relationship – The View from Minneapolis  
January 22 | Featuring Jamshed Merchant

University of Manitoba Political Studies Student Conference 2015- Legacy of the Great Wars: Making History and Humanity
January 28 | A variety of specialists will be speaking

Latin America: Western Canada’s Gateway to the Pacific?
May 13 | Featuring Carlo Dade

Global Health Challenges: Ebola and Infectious Diseases
June 9 | Featuring Dr. Jim Strong
OpenCanada.org continues to broaden and deepen the Canadian foreign affairs conversation online. The site has published thousands of articles on international affairs and Canadian foreign policy and has served as a hub for communities in Canada and beyond seeking thoughtful analysis on world events.

Over the past year, OpenCanada ran series on drug reform in the Americas; borders, in honour of the 25th anniversary of the fall of the Berlin Wall; predictions for 2015, featuring Madelaine Drohan on the economy, Scott Gilmore on violence, John McArthur on development, Tzeporah Berman on the climate and Saskia Sassen on governance; and an in-depth look at “Understanding ISIS,” with essays from Elizabeth Ferris, Max Abrahms, Alex Bellamy and others.
In infographics, OpenCanada charted the speeches of world leaders at the UN assembly, plotting out the themes they covered; and a series of visualizations showed Canada’s relationship with other countries in 2015, including a map of then-Prime Minister Stephen Harper’s overseas visits and his bilateral meetings. In December, as the world was started to take note of the looming refugee crisis in Syria, we published a long explainer of the issue, including a chart on where refugees were fleeing to.

OpenCanada also continued with online, interactive panels this year, with several “Google Hangout” conversations with special guests — Mexico in Crisis, with David Agren, Marina Jimenez and Luis Horacio Najera; the Ethics of Mining and Development, with Bob Fowler, Meg French and Josh Scheinert; and Iraq and Other Wars, with Michael Petrou, Sasa Petricic and Louie Palu.

In addition to countless commentaries, OpenCanada also published interviews done with some of the year’s most interesting people — Dan Werb on Canadian drug policy; Naomi Klein on climate change; William Schabas on Israel and Gaza; Alfred Hermida on digital activism; Jon Stewart on his new film about the Iranian revolution; UNHCR’s Ninette Kelley on Syria; Munk School’s new director Stephen Toope; Alex Jadad on philanthropy; economist Tyler Cowen on inequality; and Kent Page on the Nepalese earthquake, amongst others.

Finally, in May, 2015, OpenCanada became a partnership between the CIC, the Bill Graham Centre for Contemporary History and the Centre for International Governance Innovation in Waterloo, paving the way for a more sustainable and even better digital product.
International Journal

International Journal (IJ) is a joint publication of the CIC and the Bill Graham Centre for Contemporary International History. It is Canada’s pre-eminent journal of global policy analysis. It combines brief, policy-relevant articles with longer, peer-reviewed, scholarly assessments of interest to foreign policymakers, analysts and academics in Canada and around the world. IJ is cross-disciplinary, combining the insights of political science and history with economics and other disciplines to advance research and dialogue on issues of global significance.

Still Liberal Internationalists?
September 2014 | Vol. 69 (3)

New Directions in the Study of International Relations
December 2014 | Vol. 69 (4)

The Past in International Statecraft
March 2015 | Vol. 70 (1)

NORAD and Beyond: The Annual John W. Holmes Issue in Canadian International Policy
June 2014 | Vol. 70 (2)
Supporters

Thank you to those who gave generously to the CIC in 2014-2015. Your support has gone a long way in ensuring the CIC continues to provide a national platform for engaged citizens.

$10,000+

Manulife Financial
Alamos Gold Inc.

$100+

James Baillie, Q.C.
Alan Breakspear
Bryan Broyles
C.A. Jenkins Family Foundation
John V. Cross
David Dyment
Gail Hanson
Lawrence Herman
Henry M. Lotin
Pavlo Marchak
Gail Moores
Kim Richard Nossal
Tanyss Phillips
Deborah Shields
INDEPENDENT AUDITORS’ REPORT

To the Board of Directors of Canadian International Council
Conseil International du Canada

We have audited the accompanying financial statements of Canadian International Council (the "Council") which comprise the statement of financial position as at June 30, 2015 and the statements of operations and change in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Canadian International Council as at June 30, 2015, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Collins Barrow Toronto LLP

Chartered Professional Accountants
Licensed Public Accountants
May 4, 2016
Toronto, Ontario
# Canadian International Council  
**Conseil International du Canada**  
**Statement of Financial Position**  
**As at June 30, 2015**

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| **Liabilities**     |                |                        |              |              |
| **Current**         |                |                        |              |              |
| Accounts payable and accrued liabilities | $52,321 | -                      | $52,321      | 66,925       |
| Unearned revenue    | 14,210         | -                      | 14,210       | 22,223       |
|                     |                |                        |              |              |
|                     | 66,531         | -                      | 66,531       | 89,148       |

| **Fund Balances**   |                |                        |              |              |
| **Unrestricted**    | 304,648        | -                      | 304,648      | 829,091      |
| **Externally restricted (Note 5)** | - | 24,534                | 24,534       | 26,534       |
|                     | 304,648        | 24,534                | 329,182      | 855,625      |
| **Total**           |                |                        | 395,713      | 944,773      |

**Contingent liability (Note 7)**  
**Commitments (Note 8)**

Approved by the Board  

[Signature] [Signature]

**Director** [Signature]  
**Director**

See accompanying notes
### Statement of Operations and Change in Fund Balances

**Year Ended June 30, 2015**

<table>
<thead>
<tr>
<th>Revenue</th>
<th>Specific Purpose Funds</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donations</td>
<td>$ 32,312</td>
<td>-</td>
<td>$ 32,312</td>
</tr>
<tr>
<td>Publications</td>
<td>20,662</td>
<td>-</td>
<td>20,662</td>
</tr>
<tr>
<td>Membership fees</td>
<td>34,099</td>
<td>-</td>
<td>34,099</td>
</tr>
<tr>
<td>Investment</td>
<td>2,545</td>
<td>-</td>
<td>2,545</td>
</tr>
<tr>
<td>Other</td>
<td>9,183</td>
<td>-</td>
<td>9,183</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>98,801</strong></td>
<td>-</td>
<td><strong>98,801</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th>Specific Purpose Funds</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs</td>
<td>113,173</td>
<td>-</td>
<td>113,173</td>
</tr>
<tr>
<td>Publications</td>
<td>15,665</td>
<td>2,000</td>
<td>17,665</td>
</tr>
<tr>
<td>Membership</td>
<td>22,277</td>
<td>-</td>
<td>22,277</td>
</tr>
<tr>
<td>Administration (Note 6)</td>
<td>378,125</td>
<td>-</td>
<td>378,125</td>
</tr>
<tr>
<td>Amortization</td>
<td>8,200</td>
<td>-</td>
<td>8,200</td>
</tr>
<tr>
<td>Employee termination costs</td>
<td>85,894</td>
<td>-</td>
<td>85,894</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>623,244</strong></td>
<td><strong>2,000</strong></td>
<td><strong>625,244</strong></td>
</tr>
</tbody>
</table>

**Excess of expenditures over revenue**

<table>
<thead>
<tr>
<th>Excess of expenditures over revenue</th>
<th>Specific Purpose Funds</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>(524,443)</td>
<td>(2,000)</td>
<td>(526,443)</td>
<td>(341,366)</td>
</tr>
</tbody>
</table>

**Fund balance, beginning of year**

<table>
<thead>
<tr>
<th>Fund balance, beginning of year</th>
<th>Specific Purpose Funds</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>829,091</td>
<td>26,534</td>
<td>855,625</td>
<td>1,196,991</td>
</tr>
</tbody>
</table>

**Fund balance, end of year**

<table>
<thead>
<tr>
<th>Fund balance, end of year</th>
<th>Specific Purpose Funds</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$ 304,648</strong></td>
<td><strong>$ 24,534</strong></td>
<td><strong>$ 329,182</strong></td>
<td><strong>$ 855,625</strong></td>
</tr>
</tbody>
</table>

See accompanying notes
### Canadian International Council
**Conseil International du Canada**

**Statement of Cash Flows**

**Year Ended June 30, 2015**

<table>
<thead>
<tr>
<th>Operations</th>
<th>Specific Purpose Funds</th>
<th>Operating Fund</th>
<th>Total 2015</th>
<th>Total 2014</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash provided by (used in)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Operations</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Excess of expenditures over revenue</td>
<td>$ (524,443) $</td>
<td>$ (2,000) $</td>
<td>$(626,443) $</td>
<td>$(341,366) $</td>
</tr>
<tr>
<td>Amortization</td>
<td>8,200</td>
<td>-</td>
<td>8,200</td>
<td>9,627</td>
</tr>
<tr>
<td>Accrued interest on guaranteed investment certificates</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(3,823)</td>
</tr>
<tr>
<td><strong>Net change in non-cash working capital</strong></td>
<td></td>
<td>(516,243) $</td>
<td>(2,000) $</td>
<td>(518,243) $</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>36,569</td>
<td>-</td>
<td>36,569</td>
<td>(18,676)</td>
</tr>
<tr>
<td>HST recoverable</td>
<td>23,496</td>
<td>-</td>
<td>23,496</td>
<td>20,334</td>
</tr>
<tr>
<td>Deposits and prepaid expenses</td>
<td>4,105</td>
<td>-</td>
<td>4,105</td>
<td>1,318</td>
</tr>
<tr>
<td>Accrued interest on guaranteed investment certificates</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(31,541)</td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>(14,604)</td>
<td>-</td>
<td>(14,604)</td>
<td>(20,122)</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>(8,013)</td>
<td>-</td>
<td>(8,013)</td>
<td>(20,122)</td>
</tr>
<tr>
<td>Interfund balances</td>
<td>(2,000)</td>
<td>2,000</td>
<td>-</td>
<td>(20,488)</td>
</tr>
<tr>
<td>Deferred contributions</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>Cash used in operations</strong></td>
<td></td>
<td>(476,690) $</td>
<td>-</td>
<td>(476,690) $</td>
</tr>
<tr>
<td><strong>Investing</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds on redemption of guaranteed investment certificates</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,133,780</td>
</tr>
<tr>
<td>Purchase of capital assets</td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>(6,503)</td>
</tr>
<tr>
<td><strong>Cash provided by investing activities</strong></td>
<td>-</td>
<td>-</td>
<td>-</td>
<td>1,127,277</td>
</tr>
<tr>
<td><strong>Net change in cash</strong></td>
<td>(476,690)</td>
<td>-</td>
<td>(476,690)</td>
<td>722,540</td>
</tr>
<tr>
<td><strong>Cash, beginning of year</strong></td>
<td>843,307</td>
<td>-</td>
<td>843,307</td>
<td>120,767</td>
</tr>
<tr>
<td><strong>Cash, end of year</strong></td>
<td>$ 366,617</td>
<td>$</td>
<td>366,617</td>
<td>$ 843,307</td>
</tr>
</tbody>
</table>

See accompanying notes

Canadian International Council _ Page 27
The CIC’s People

As of June 30, 2015

CIC Board of Directors

Chair

William C. Graham
Chancellor of Trinity College

Directors

Jim Balsillie
Chair of the Board, Centre for International Governance Innovation

Scott Burk
Co-Founder and President, Wealhouse Capital Management

Edward Goldenberg
Partner, Bennett Jones LLP

Nick Hirst
Past President, CIC-Winnipeg Branch

Jennifer Jeffs
Past President, Canadian International Council

Keith Martin
Past President, CIC-Toronto Branch

Jodi White
Distinguished Senior Fellow, Norman Paterson School of International Affairs and Arthur Kroeger College of Public Affairs, Carleton University

Janis Stein
Director, Munk School of Global Affairs, University of Toronto
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Co-Editor, International Journal

**Jennifer Chylinski**  
Operations Manager, CIC  
Managerial Editor, International Journal

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Co-Editor, International Journal

**Keith Martin**  
Acting President, CIC

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Copy Editor, International Journal

**Taylor Owen**  
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**Eva Salinas**  
Managing Editor, OpenCanada

**Catherine Tsalikis**  
Senior Editor, OpenCanada

**David Webster**  
Lessons from History Editor, International Journal
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