The Canadian International Council (CIC) is Canada’s foreign relations council. An independent, member-based council established to strengthen Canada’s role in global affairs, the CIC is generously supported by a network of Canadian business leaders from all economic sectors. Our corporate sponsors recognize that the CIC’s mission to advance Canadian global engagement and to generate innovative policy ideas aligns with their agendas for strategic and sustainable growth. The CIC is further supported by a large constituency of Canadians who believe that Canada’s foreign policy directly impacts the lives and prosperity of its citizens. The CIC’s digital media platform, OpenCanada.org, is Canada’s hub for international affairs, linking our stakeholders in Canada and beyond.

Download a copy of this annual report at OpenCanada.org/about

To join the CIC mailing list, or if you have any questions, contact info@opencanada.org.

© 2014 Canadian International Council
# CONTENTS

**Letters from the CIC’s Chair and President**  
2

OpenCanada.org - Canada's Hub for International Affairs  
4

CIC Research and Publications - Global Challenges, Canadian Solutions  
6

The CIC’s National Network - Engaging citizens across the country  
9

Supporters  
19

Financial  
20

The CIC’s People  
25

Contact Us  
26
Message from the Chair

The Canadian International Council (CIC) is Canada’s platform for research, discussion, and debate on international affairs. Our voice reflects the CIC’s expansive networks of members, experts, and international interlocutors. We proudly serve as Canada’s council on foreign relations.

The CIC’s digital media product, OpenCanada.org, reaches an extensive audience across the country and beyond, providing an award-winning platform for informed debate and discussion on global issues. We are continuously innovating and expanding our online role online and constantly seek new opportunities to further expand our digital audience. The CIC team works tirelessly to build an extensive online network of decision makers, government officials, business leaders, academics, students, young professionals and interested Canadians.

While OpenCanada expands and extends the role of the CIC’s national branch network into the digital realm, CIC branch activities and live events are thriving due to the hard work and dedication of our volunteer Branch Executive Committees. Every year, the CIC’s 15 branches produce about 150 events, coast to coast, enhancing citizen engagement with global issues in Canada.

The CIC is proud to partner with the Bill Graham Centre for Contemporary History at Trinity College to produce Canada’s journal on global policy, International Journal (IJ). Issue after issue, IJ continues to provide thought-provoking content from world class scholars and academics. The journal’s cross-disciplinary approach combines history, political science, economics, anthropology and other social sciences to provide members and subscribers with the information they need in order to better understand key issues in international affairs.

Through its multiple products, the CIC unpacks pressing international issues to make them relevant to the Canadians. The CIC’s board and management believe that aggregating and distilling the best international thinking for our audiences is an essential public education service in an age when we are all bombarded with an overabundance of information.

I invite you to explore our Annual Report and I would like to take this opportunity to extend my personal gratitude for your continued support of the CIC.

Hon. William C. Graham
Chair, CIC
Message from the President

The past year has been one of tremendous upheavals in the world. As Canada’s pre-eminent interlocutor between experts and the public on global affairs, the CIC has played a vital role in providing current, relevant and engaging information to our extensive network of engaged citizens.

The CIC works hard to be proactive in identifying the issues that matter to Canadians and securing world class academics, policy makers and contributors to provide informed perspectives on global affairs. OpenCanada has marked another year as an outstanding source of respected journalistic content. In its role as a virtual think tank, the website provides a forum for the expression of thoughts, concerns, and ambitions with regard to Canada’s future in the international context. We continue to explore and expand the full potential of our online presence.

I would like to acknowledge and thank the volunteer community leaders in CIC branches who work so hard to engage their members and communities in the international issues that are so important to our future. In the 2013-2014 year, Branches held over 150 successful and informative events at our 15 nationwide locations on widely diverse topics, from Ukraine, Syria, the Arctic, to food security and Bitcoin. Many Branches also adopted the popular Politics in the Pub forum, which engages increasing numbers of young Canadians in informal discussions.

Since entering into our partnership with the Bill Graham Centre and SAGE International publishers, International Journal has been augmenting its scope, readership, and global ranking. Our multi-disciplinary approach engages readers and advances Canada’s voice in the field of international relations.

As we prepare for the 2014-2015 year, we will continue to support and develop our national and international networks by providing thoughtful and considered debate. We urge and look forward to your participation.

Jennifer A. Jeffs, Ph.D
President, CIC
In 2013-2014, OpenCanada.org expanded its mission to be the hub for the Canadian international affairs conversation. Between July 1, 2013 and June 30, 2014, 434 articles, interviews, essays, graphics, and videos were published on the site, fueling debate and raising awareness of important international issues. Major subjects covered include online surveillance, the state of Canada’s aid program, the future of the global economy, the development of the Arctic, Canada’s relationship to the African continent, the role of religion in foreign policy, and the legitimacy of military intervention abroad.

Contributors to the site included John Hancock (World Trade Organization), Roland Paris (University of Ottawa), Jennifer Welsh (University of Oxford), Steve Saideman (Norman Paterson School of International Affairs), Bessma Momani (Brookings, Centre for International Governance Innovation), Madelaine Drohan (The Economist), Danielle Goldfarb (Conference Board of Canada), Brett House (CIGI), John McArthur (Brookings), Kyle Matthews (Concordia University), Robert Muggah (Igarapé Institute), David Hornsby (University of the Witwatersrand), John Adams (former Chief of Communications Security Establishment Canada), Paul Meyer (Simon Fraser University), and Elizabeth Riddell-Dixon (Bill Graham Centre for Contemporary International History).

We collaborated with other organizations and think tanks to produce and disseminate this content, including the Globe and Mail, International Economic Forum of the Americas, the Montreal Institute for Genocide and Human Rights Studies, Embassy News, the Australian Institute of International Affairs, and the Tony Blair Faith Foundation.

And we continued to expand our reach beyond the OpenCanada.org site into social media. We lead the conversation on international affairs in Canada with a combined audience of over 10,000 on Twitter, Facebook, LinkedIn, Google +, and YouTube.

Among the nine In Depth series we published in 2013-2014 were Starting a New Canadian Aid Conversation, a three-part series by John McArthur on the future of Canada’s foreign aid program after the announced merger of CIDA and DFAIT, and Canadian Voices on R2P: Lessons Learned Since the Rwandan Genocide, a series created in partnership with the Canadian Centre for
the Responsibility to Protect to mark the 20th anniversary of the genocide in Rwanda, which included contributions from Roméo Dallaire, Hugh Segal, Lloyd Axworthy, and Bob Rae. The former was nominated for Best Series by the Canadian Online Publishing Awards.

Looking ahead to 2014-2015, OpenCanada.org will continue to broaden and deepen the Canadian foreign affairs conversation online. We hope you will join us online.
CIC Research and Publications

Global Challenges, Canadian Solutions

The CIC’s research program generates recommendations to strengthen Canada’s strategic position on major foreign policy issues. CIC research makes the connection between good foreign policy and good national outcomes.

International Relations and Digital Technology Project (IRDTP)

The International Relations and Digital Technology Project (IRDTP) is an innovative research initiative analyzing the impact of digital technology on the theory and practice of International Relations. The project was conceptualized by the CIC in partnership with the University of British Columbia’s Graduate School of Journalism, and the Liu Institute of Global Issues, with funding from the Social Sciences and Humanities Research Council. As the boundaries between the theory and practice of international affairs blur, and technology further transforms how we interact across borders, there is a need for projects that push the boundaries of technological innovation.

IRDTP’s core objectives are two-fold: (i) to analyze how digital technology has challenged the underlying assumptions and distribution of actors in International Relations, as well as the wider social sciences context; and, (ii) to experiment with ways in which digital technologies actualize and push the discipline of International Relations forward.

IRDTP is a virtual hub for research and experimentation, innovating new ways and methods through which we can study international phenomena. The theoretical aspects of the project are grounded in the discipline of International Relations, seeking to provide a robust theoretical framework within which scholars can adequately and rigorously study digital technology.

In 2013-2014, IRDTP undertook several projects, including an Annotated Lecture Series, a Crowd-Sourced Bibliography, and the IRDTP Collective, a network of academics and practitioners that will undertake the core objectives of the project by producing a long-form academic article. The project will culminate with the release of a book by IRDTP Director Taylor Owen (in contract, Oxford University Press) on how digital technology is reshaping international affairs.
International Journal (IJ) is Canada’s journal of global policy analysis, co-published by the CIC and the Bill Graham Centre for Contemporary International History (CCIH). It combines brief, policy-relevant articles with longer, peer-reviewed, scholarly assessments of interest to foreign policy-makers, analysts and academics in Canada and around the world. IJ is cross-disciplinary, combining the insights of history, political science, and economics with anthropology and other social sciences to advance research and dialogue on issues of global significance.

In June 2014, the CIC released a paper on Canada’s international education strategy, *Time For a Fresh Curriculum: Canada’s International Education Strategy*, in partnership with the Canadian Council of Chief Executives. Authored by Bernard Simon (former Canadian correspondent for London’s Financial Times), the report looks at Canadian international education strategy from a comparative international perspective and makes a series of recommendations. The report was featured in articles by Maclean’s and Canadian Business.

*New Directions in Canadian Foreign Policy*  
International Journal | June 2014 | Vol. 69 No. 2

*Nuclear Proliferation*  
International Journal | March 2014 | Vol. 69 No. 1

*The Comprehensive Economic and Trade Agreement: The View from the Canadian Provinces*  
International Journal | December 2013 | Vol. 68 No. 4

*Crisis in Mali*  
International Journal | September 2013 | Vol. 68 No. 3

*International Education Policy*

In June 2014, the CIC released a paper on Canada’s international education strategy, *Time For a Fresh Curriculum: Canada’s International Education Strategy*, in partnership with the Canadian Council of Chief Executives. Authored by Bernard Simon (former Canadian correspondent for London’s Financial Times), the report looks at Canadian international education strategy from a comparative international perspective and makes a series of recommendations. The report was featured in articles by Maclean’s and Canadian Business.

*Time For a Fresh Curriculum: Canada’s International Education Strategy*  
Bernard Simon | June 2014
2013-2014 marked the conclusion of the work of the Strategic Studies Working Group (SSWG), a partnership between the Canadian Defence and Foreign Affairs Institute (CDFAI) and the CIC, which produced research addressing Canadian defence and security issues.

Terrorism, the Internet, and the Security/Privacy Conundrum
John Adams | February 2014

Can We Ever Have Technological Security?
Thomas Keenan | October 2013

Shutting the Backdoor: The Perils of National Security and Digital Surveillance Programs
Ronald Deibert | October 2013

The Future of Drones in Canada: Perspectives from a Former RCAF Fighter Pilot
DF Holman | August 2013
The CIC’s National Network
Engaging citizens across the country

The CIC’s National Office in Toronto and Branches across the country regularly convene corporate, government, academic, and media leaders to discuss and debate international developments and their implications for Canadian foreign policy. High-level meetings, off-the-record briefings, workshops, and special events bring together multiple sectors and communities.

CIC Globalist of the Year Award

Each year, the CIC honours a distinguished international figure with the CIC Globalist of the Year Award. This award is presented at a gala evening in Toronto to an individual who has shown leadership and innovation on the international stage throughout his or her career.

The Seventh Annual CIC Gala Dinner honoured Dr. Lawrence H. Summers, Former Secretary of the Treasury for President Clinton and Director of the National Economic Council for President Obama. The evening was co-chaired by Rt. Hon. Paul Martin, Former Prime Minister of Canada and Ms. Kathleen Taylor, Chair of the Board, Royal Bank of Canada. The full video of Dr. Summers’ keynote speech is available here: opencanada.org/gala.

National Office Events

October 2013

In partnership with the Bill Graham Centre for Contemporary International History and the Munk-Gordon Arctic Securities Program, the CIC hosted historian and author Dr. John English in conversation with Mary Simon, an influential actor in the creation of the Arctic Council and one of Canada’s most prominent northern leaders, about this increasingly vital governing body.

The CIC hosted a book launch for the 2013 edition of Canada Among Nations, which explored Canada and Africa’s rich history, taking stock of what has been accomplished and offering recommendations for a more strategically beneficial Canada-Africa partnership.

The CIC was a knowledge partner for the International Economic Forum for the Americas’ Toronto Global Forum, and produced an in-depth online series “Global Shift: Where the Global Economy is Going Next.”
May 2014

The CIC and the Centre for International Policy Studies (CIPS) at the University of Ottawa hosted the Ottawa Forum, where Canada’s leading “next generation” thinkers and experienced practitioners came together to rethink the foundations of Canada’s international strategy and to generate an ambitious, positive, forward-looking agenda, based on a careful analysis of global trends. The papers presented and discussed at the Forum form the basis for a book to be published by University of Toronto Press.

March 2014

The CIC, in partnership with PROMEXICO, hosted His Excellency Mr. Ildefonso Guajardo Villareal, Minister for the Economy of Mexico, and His Excellency Mr. Francisco Suárez, Ambassador of Mexico to Canada. Minister Guajardo spoke on opportunities in innovation, productivity and competitiveness in education and industry, at both a public event and a private event for Canadian CEOs.

Branch Events

With a membership spanning the country, the CIC’s 15 volunteer-run Branches hold meetings, workshops and conferences that feature guest speakers, including eminent scholars, diplomats, government officials, business leaders and foreign dignitaries addressing important international economic, political and social issues. More information on individual branches, including upcoming events and news, is available at OpenCanada.org.

Calgary

How Economorphics will affect the West
June 4, 2014 | Linda Nazareth

What is Happening in Venezuela?
April 29, 2014 | Thomas Legler, Josué Ramírez and Pablo Policzer

Edmonton

Alberta’s Role in the World and AGM
May 27, 2014 | Gitane De Silva

The Russian Bear in the World’s Circus
April 30, 2014 | John-Paul Himka, Robert Murray and Martin Kholmatov

North America Turned Upside Down
April 1, 2014 | Carlo Dade

Perspectives on the Canada-EU Comprehensive Economic and Trade Agreement: a roundtable discussion with industry and government
November 27, 2013
Halifax

Present at the Creation: Reflections on International Law and Relations
April 22, 2014 | Brian Flemming

Social Media and the Crisis in Ukraine
April 3, 2014 | Anatoliy Gruzd

Children, Youth and Security Symposium
March 7, 2014 | The annual Dalhousie Graduate Political Science Symposium

The Canada-U.K. Relationship in a Changing World
March 6, 2014 | Corin Robertson

Maritime Global Engagement: The Royal Canadian Navy’s Perspective
February 13, 2014 | John Newton

Canada’s Strategic Outlook 2014: The Quest for Leadership
February 6, 2014 | Ferry de Kerkhove

Refusing to Learn from Afghanistan – CIC Politics at the Pub
October 24, 2013 | Stephen M. Saideman

Multilateral Military Mistakes? Learning from Afghanistan and Libya
October 24, 2013 | Stephen M. Saideman

Seminar: The Real Story of the Cuban Five
September 25, 2013 | Stephen Kimber

Panel Discussion: Rethinking Canadian Aid
September 20, 2013 | John Cameron, Chair, Brian Tomlinson and Molly den Heyer

Celebrating 2013, the Year of Korea in Canada
September 16, 2013 | Cho Hee-yong

Hamilton

Mapping the Global Dimensions of Policy III
January 27, 2014 | A Conference for the Internationalization of Public Policy.

The New Physics: Evidence for Commonsense in the Social Sciences
January 15, 2014 | Colin Campbell

Investment Opportunities in Eastern Europe, with Emphasis on Serbia
November 20, 2013 | Vukasin Dzelatovic

“Diamonds Really Are Forever” and AGM
June 27, 2013 | Adam Straker

Montreal

Digital Diplomacy: A Practitioner’s Perspective
June 12, 2014 | Ben Rowsell

Ukraine after the elections – A pass forward
June 3, 2014 | Ambassador Vadym Prystaiko
Still Ours to Lead: Ukraine and Beyond
May 14, 2014 | Bruce Jones

National Day of Remembrance and Action Against Mass Atrocities
April 23, 2014 | Irwin Cotler, Paul Dewar, Léo Kalinda, Naomi Kikoler & Lisa Ndejuru

Getting Ready for the Next Global Public Debt Crisis
April 16, 2014 | Brett House

Annual Branch Meeting
February 18, 2014

The Warrior State: Pakistan in the Contemporary World

President Obama and the United Nations
January 10, 2014 | Esther Brimmer

Is the World Now in Democratic Recession?
December 10, 2013 | Jeremy Kinsman

Is Pakistan a Failing State?
October 21, 2013 | Adnan Qaiser

Canada and Free Trade with Asia: International Business Conference
September 24, 2013 | Pierre Marc Johnson, François-Philippe Champagne, Pierre Fournier, Joseph Caron, Pierre Lortie, Douglas Goold, and Donald Stephenson

Conférence sur les accord de libre-échange avec L’Asie
September 24, 2013 | Pierre Marc Johnson, François-Philippe Champagne, Pierre Fournier, Joseph Caron, Pierre Lortie, Douglas Goold, and Donald Stephenson

National Capital (Ottawa)

An Evening with Joe Clark
June 17, 2014 | Right Honourable Joe Clark

Costs & Challenges of Corruption in International Affairs
April 9, 2014 | Akaash Maharaj and Susan Carter

Politics at the Pub: Bitcoins: The Future of International Finance?
March 24, 2014 | Marc Hess, Alastair Mitchell, Patrick Leblond and David Thompson

Politics at the Pub: Japan’s Foreign Policy Under Abe
March 10, 2014 | Jonathan Berkshire Miller and Gerald Wright

Canada-Africa Relations: Looking Back, Looking Ahead
October 15, 2013 | Philip Oxhorn, Rohinton Medhora, Yiagadeesen Samy, and Ian Smillie
Israel and Palestine: A Path to Peace
March 6, 2014 | Michael Bell, Shimon Fogel and Thomas Woodley

The Next Big Thing – Africa
February 6, 2014 | Dominic Barton, Charles Sirois and Yiagadeesen “Teddy” Samy

International Affairs Career Expo
January 30, 2014

Making Sense of Canadian Intelligence & Security Issues
January 13, 2014 | Alan Barnes, Paul Chapin, Jim Cox, Kurt Jensen and Satymoorty Kabilan

Making Sense of Harper’s Foreign Policy
December 9, 2013 | Colin Robertson and Roland Paris

Politics at the Pub: Millennium Development Goals
December 2, 2013 | Kul Chandra Gautam and Lauchlan Munro

Canada and the Arctic: Threats, Opportunities and Challenges
November 25, 2013 | Stewart Webb, Inger Weibust and John Higginbotham

Politics at the Pub: Winter is Coming – The UN, Syria and the Return of Cold War Diplomacy?
October 21, 2013 | Ralph Lysyshyn, Chris Westdal and Mohammed Adam

Iran: Challenges and Policies
October 16, 2013 | John Mundy and Thomas Juneau

Politics at the Pub: Preventing Nuclear Terrorism – The Nuclear Security Summit 2014
October 1, 2013 | Piet de Klerk, Sabine Nolke and Trevor Findlay

Immigration, Radicalization and Security – The Canadian Scorecard
September 11, 2013 | Ray Boisvert, Muhammad Robert Heft and Wesley Wark

Nipissing (North Bay)

Annual Branch Meeting
June 26, 2014

Politics at the Pub: Russia and the World in Historical and Contemporary Perspective
June 18, 2014 | Steve Connor

The Role of Universities in Enhancing Development: The Case of Moi University, Kenya
June 4, 2014 | Richard Mibey

Indigenous Rights, International Relations and TRCs
April 17, 2014 | Wilton Littlechild

Rethinking Gender and Poverty at Home and Abroad
February 27, 2014 | Lanyan Chen, Suzanne Brooks and Katie Cupper Scott
**Maritime Security**  
January 22, 2013 | Jeff Hamilton

**Roundtable: Development and/or Justice**  
December 4, 2013 | Jim Sinclair and Erich Weingartner

**Kenyan Footsteps 2: Experiences of Nipissing Students in Kenya**  
November 21, 2013

**The International Sport Business: The Role of the Olympic Games and Other Mega-Events**  
October 8, 2013 | Norm O’Reilly

**South Saskatchewan (Regina)**

**Annual Branch Meeting**  
June 17, 2014

**100th Anniversary of Canada’s Submarine Service**  
May 29, 2014 | Lt. Cmdr. Markusson

**Update from Ukraine: A Conversation with Ukraine’s Ambassador to Canada**  
May 13, 2014 | Vadym Prystaiko

**The Crisis in Ukraine: Implications for Canadian Foreign Policy and Global Politics**  
April 12, 2014 | Raynell Andreychuk

**The Political and Economic Situation in Egypt**  
February 10, 2014 | Wael Kamal Aboul-Magd

**Official Welcome of the Consul General of the People's Republic of China to Saskatchewan**  
January 23, 2014 | Wang Xinping

**Saskatoon**

**Where Do We Go From Here? Marketing Choices of Canadian Wheat Producers in a Newly Opened Market**  
June 5, 2014 | Geoffrey Backman

**Annual Branch Meeting**  
June 5, 2014

**Update from Ukraine – A Conversation with Ambassador Vadym Prystaiko**  
May 12, 2014 | Vadym Prystaiko

**Democracy in Kenya**  
April 16, 2014 | Jeffrey Steeves

**Ukraine and Crimea in the Russian Mirror: Understanding the Current Crisis and Its Implications for Global Politics**  
March 25, 2014 | Greg Poelzer

**Rebuilding after November 2013: The Role Played by DART in the Philippines after Typhoon Haiyan**  
March 6, 2014 | Michael Percy

**International Rail: Moving Saskatchewan’s Products Overseas**  
February 27, 2014 | Jason Copping

**BHP Billiton: There’s a New Mining Guy in Town**  
January 17, 2014 | Chris Ryder
<table>
<thead>
<tr>
<th>Event Title</th>
<th>Date</th>
<th>Authors/Agencies</th>
</tr>
</thead>
<tbody>
<tr>
<td>Now More Than Ever: The Importance of International Education to Saskatchewan</td>
<td>January 15, 2014</td>
<td>Rob Norris</td>
</tr>
<tr>
<td>Sectarian Violence in Pakistan</td>
<td>December 4, 2013</td>
<td>Sadia Sami</td>
</tr>
<tr>
<td>Words from the Top: A CEO’s Perspective on Saskatchewan’s Global Future</td>
<td>November 22, 2013</td>
<td>Tom MacNeill and Neil McMillan</td>
</tr>
<tr>
<td>The Last Rotation: Afghanistan from the View of Canadian Forces</td>
<td>October 16, 2013</td>
<td>Colonel Pelletier</td>
</tr>
<tr>
<td>How Dangerous are East Asia’s Territorial Disputes?</td>
<td>October 3, 2013</td>
<td>David A. Welch</td>
</tr>
<tr>
<td>The 1973 Coup in Chile: Effects on a People, Effects on a Region</td>
<td>September 19, 2013</td>
<td>Rodolfo Pino-Robles</td>
</tr>
<tr>
<td>Military Symposium</td>
<td>November 2, 2013</td>
<td></td>
</tr>
<tr>
<td>U.S. Foreign Policy: In Search of a “Grand Strategy” at a Time of Global and Domestic Instability</td>
<td>October 24, 2013</td>
<td>Tom Hanson</td>
</tr>
<tr>
<td>Toronto</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Bridging Troubled Waters: Japan and China at War in the East China Sea?</td>
<td>April 30, 2014</td>
<td>James Manicom</td>
</tr>
<tr>
<td>Time for a “New Deal”: The g7+ as an Emerging Voice for Fragile States</td>
<td>March 26, 2014</td>
<td>Fransesca Bomboko, Hafeez Musa Ali Wani and Erin McCandless</td>
</tr>
<tr>
<td>NGO Networking Event</td>
<td>March 19, 2014</td>
<td>Ikem Opara</td>
</tr>
<tr>
<td>Annual Yuletide Gathering</td>
<td>December 11, 2013</td>
<td></td>
</tr>
</tbody>
</table>

**Thunder Bay**


**Toronto**

- Bridging Troubled Waters: Japan and China at War in the East China Sea?
- Time for a “New Deal”: The g7+ as an Emerging Voice for Fragile States
- NGO Networking Event
- Conference: The Electronic Surveillance State: Canada’s role, global implications and the question of reform
- Annual Yuletide Gathering
Women & Politics in Israel  
November 21, 2013 | Einat Wilf

Girl Rising: The Role of Education to Break Barriers and Create Change Globally  
October 29, 2013 | Manjushree Thapa

Religion: Friend or Foe? R2P and the Syrian Dilemma  
October 21, 2013 | Peter Denton and Omer Aziz

Canada: What Power Have We Become?  
October 2, 2013 | Adam Chapnick and Irvin Studin

Annual Branch Meeting & 2nd Annual CIC-Toronto Branch Foreign Affairs University Cup  
September 25, 2013 | Julian Fantino

Vancouver

Member’s Mix and Mingle  
June 26, 2014

Canada’s Strategic Outlook 2014: The Quest for Leadership  
June 13, 2014 | Ferry de Kerckhove

Preparing for the Next North America  
June 9, 2014 | Christopher Sands

Engaging China: Economic, Political or Moral Enterprise  
May 1, 2014 | Paul Evans

India and the Bomb – Was it Worth it?  
March 17, 2014 | Ramesh Thakur

IRSA Debates ’14: The Eighth Annual CIC Inter-University Debate UBC vs. SFU  
February 27, 2014

Canadian Mining Abroad: Social Corporate Responsibility  
February 27, 2014 | Doug Horswill, Susan Joyce and Bern Klein

The Electronic Surveillance State

The CIC Toronto branch was proud to host its inaugural conference, titled “The Electronic Surveillance State”, on February 28 and March 1, 2014. The conference discussed the dynamics of state electronic surveillance in the 21st century, with an emphasis on the disclosures of Edward Snowden and the participation of the Canadian government in the Five Eyes signals intelligence alliance. We opened with a keynote address on February 28 by Ann Cavoukian, the Information & Privacy Commissioner of Ontario, followed by three panels on “Canada’s Role”, “Global Implications”, and “Reform” on March 1. We were especially pleased to welcome John Adams, the former head of Communications Security Establishment Canada, and Thomas Drake and Bill Binney, former senior officials with the National Security Agency of the United States, who provided firsthand insight from their respective experiences within major intelligence agencies. The conference proceedings can be watched in full on the CIC Toronto Branch’s YouTube page: youtube.com/user/TheCICTO.
Is Canada a Serious Arctic Country?
January 15, 2014 | Michael Byers

2014 Annual Branch Meeting
January 9, 2014

Terrorism and the Security/Privacy Conundrum
October 30, 2013 | John Adams

Special Ops: Canada’s Special Operations Forces (CANSOF)
September 11, 2013 | Denis W. Thompson

Victoria

Politics in the Pub: Whiter Ukraine?
June 23, 2014 | Don Nightingale and Serhy Yekelchyk

Putin’s Russia: What Comes Next? Two former Canadian ambassadors to Russia will share their perspectives with CIC members
June 18, 2014 | Jeremy Kinsman and John C. Sloan

Politics in the Pub: Canada’s Defence and Foreign Policy – Gap or Fit?
May 26, 2014 | Alan Breakspear

Will Scotland Become an Independent Country? An Overview of the 2014 Scottish Referendum
April 22, 2014 | Alan Siaroff

Politics in the Pub
April 7, 2014 | Andrew Rippin and Martin Bunton

Operation Renaissance: The Philippines and Typhoon Haiyan
April 2, 2014 | Brad Eason

A ‘Plan B’ to Address the Global Climate Change Challenge
March 19, 2014 | Barry Carin

Who Owns the Arctic?
February 19, 2014 | Michael Byers

From ‘Our Man in Tehran’ to President Rohani: Perspectives on Iran – A Personal View
February 8, 2014 | Ken Taylor

Travels of a $250,000 Suitcase: The Money Trail from China to Canada
January 15, 2014 | Jonathan Manthorpe

The Velvet Divorce: Czech-Slovak Separation Twenty Years On
November 20, 2013 | Valerie Raymond

Another Decade of Darkness for the Canadian Forces? What it will mean for the Royal Canadian Navy and BC
October 22, 2013 | Jack Granatstein

“The Houseguests” Argo Adventure or Canadian Caper
October 7, 2013 | Mark and Cora Lijek

Westward Across the Pacific: Finding Japan
September 18, 2013 | Anne Park-Shannon
Waterloo Region

7TH Annual CIC-CIGI Media Panel and Dinner
June 18, 2014

The Crisis in Ukraine: A Discussion with John Jaworsky, Ph. D.
May 14, 2014 | John Jaworsky

Annual Branch Meeting
September 25, 2013 | Bessma Momani

Winnipeg

Politics in the Pub: Whiter Ukraine?
May 27, 2014 | Myroslav Shkandrij

Canada-U.S. Relations Today
March 25, 2014 | Timothy Ciupullo

Doubtful Triumph of Violence in the Middle East
February 26, 2014 | Gwynne Dyer

Canada and the Arctic: Challenges and Opportunities
January 29, 2014 | Andrea Charron, Ross Coen and Jackie Dawson

WAG Inuit Art Tour
January 29, 2014

Piracy at Sea
November 13, 2013 | Pascal Belhumeur and Michael Rochford
Thank you to those who gave generously to the CIC in 2013-2014.

$100,000
Gluskin Sheff + Associates Inc.
RBC Foundation
Power Corporation of Canada

$25,000+
BMO Financial Group
Centre for International Governance Innovation
Hon. William C. Graham
Scotiabank Group
TD Bank Group

$10,000+
AGF Investments Inc.
Alamos Gold Inc.
Anonymous
Canadian Forces College Foundation
Delaney Capital Management Ltd.
Mr. Tom Kierans
Manulife Financial
Norton Rose Fulbright Canada LLP
Siemens Canada Ltd.
Wealhouse Capital Management

$100+
Judge Del W. Atwood
James Baillie
Angelina Bakshi
Robert Bhatia
Alan Breakspear
Matthew Brister
Bryan Broyles
Anna Burwash
Canada Pension Plan Investment Board
M. Aileen Carroll
David Christie
John H.C. Clarry
John V. Cross
Michael Dan
Elizabeth Dowdeswell
Lawrence Herman
Fraser Holman
Robert Horn
George Jacoby
John Kirton
John E. Latter
Ian Macdonald
Gopal Mahadevan
Maxine Morrison
David Pankratz
M Anne Rowles
Douglas Scott
Deborah Shields
K.D. Srivastava
David Stinson
INDEPENDENT AUDITORS' REPORT

To the Board of Directors of Canadian International Council
Conseil International du Canada

We have audited the accompanying financial statements of Canadian International Council (the “Council”) which comprise the statement of financial position as at June 30, 2014 and the statements of operations and change in fund balances and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management’s Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor’s Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity’s preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity’s internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.
Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Canadian International Council as at June 30, 2014, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Collins Barrow Toronto LLP

Licensed Public Accountants
Chartered Accountants
October 16, 2014
Toronto, Ontario
# Summarized Financial Statements

## Summary Statement of Financial Position as at June 30, 2014

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>ASSETS</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and cash equivalents</td>
<td>$843,307</td>
<td>$120,767</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>36,569</td>
<td>17,893</td>
</tr>
<tr>
<td>Deposits and prepaid expenses</td>
<td>6,888</td>
<td>8,206</td>
</tr>
<tr>
<td>Guaranteed investment certificates</td>
<td>-</td>
<td>1,129,956</td>
</tr>
<tr>
<td>Capital assets</td>
<td>23,444</td>
<td>26,568</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>944,773</td>
<td>1,358,289</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>LIABILITIES</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Current</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Accounts payable and accrued liablities</td>
<td>$66,925</td>
<td>$98,465</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>22,223</td>
<td>42,345</td>
</tr>
<tr>
<td>Accounts held in trust</td>
<td>-</td>
<td>20,488</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>89,148</td>
<td>161,298</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Fund Balances</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Unrestricted</td>
<td>829,091</td>
<td>1,698,668</td>
</tr>
<tr>
<td>Externally restricted</td>
<td>26,534</td>
<td>28,323</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>855,625</td>
<td>1,723,248</td>
</tr>
</tbody>
</table>

$944,773 $1,358,289
Summary Statement of Operations and Change in Fund Balances for the year ended June 30, 2014

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>REVENUE</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Donations</td>
<td>$640,490</td>
<td>$946,237</td>
</tr>
<tr>
<td>Publications</td>
<td>91,887</td>
<td>89,124</td>
</tr>
<tr>
<td>Membership fees</td>
<td>34,583</td>
<td>34,308</td>
</tr>
<tr>
<td>Investment</td>
<td>10,226</td>
<td>15,454</td>
</tr>
<tr>
<td>Other</td>
<td>4,779</td>
<td>314</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>781,965</td>
<td>1,085,437</td>
</tr>
</tbody>
</table>

**EXPENDITURES**

<table>
<thead>
<tr>
<th></th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programs</td>
<td>433,317</td>
<td>629,954</td>
</tr>
<tr>
<td>Publications</td>
<td>60,817</td>
<td>95,757</td>
</tr>
<tr>
<td>Membership</td>
<td>89,225</td>
<td>46,592</td>
</tr>
<tr>
<td>Administration</td>
<td>530,345</td>
<td>604,301</td>
</tr>
<tr>
<td>Amortization</td>
<td>9,627</td>
<td>10,167</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>1,123,331</td>
<td>1,386,771</td>
</tr>
</tbody>
</table>

**EXCESS OF EXPENDITURES OVER REVENUE**

(341,366) (301,334)

**FUND BALANCE - beginning of year**

1,196,991  1,498,325

**FUND BALANCE - end of year**

$855,625  $1,196,991
Summary Statement of Cash Flows for the year ended June 30, 2014

<table>
<thead>
<tr>
<th>Cash provided by (used in) operations</th>
<th>2014</th>
<th>2013</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess of expenditures over revenue</td>
<td>$(341,366)</td>
<td>$(301,334)</td>
</tr>
<tr>
<td>Amortization</td>
<td>9,627</td>
<td>10,167</td>
</tr>
<tr>
<td>Accrued interest on guaranteed investment certificates</td>
<td>(3,823)</td>
<td>(8,070)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net change in non-cash working capital</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts receivables</td>
<td>(18,676)</td>
<td>3,693</td>
</tr>
<tr>
<td>HST receivable</td>
<td>20,334</td>
<td>17,687</td>
</tr>
<tr>
<td>Deposits and prepaid expenses</td>
<td>1,318</td>
<td>11,584</td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>(31,541)</td>
<td>6,375</td>
</tr>
<tr>
<td>Unearned revenue</td>
<td>(20,122)</td>
<td>(4,164)</td>
</tr>
<tr>
<td>Amounts held in trust</td>
<td>(20,488)</td>
<td>(41,021)</td>
</tr>
<tr>
<td>Deferred contributions</td>
<td>-</td>
<td>(18,528)</td>
</tr>
</tbody>
</table>

Cash used in operations: $(404,737) (323,661)

Investing

<table>
<thead>
<tr>
<th>Acquisition of guaranteed investment certificates</th>
<th>-</th>
<th>(571,886)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Proceeds on redemption of guaranteed investment certificate</td>
<td>1,133,780</td>
<td>938,583</td>
</tr>
<tr>
<td>Purchase of capital assets</td>
<td>(6,503)</td>
<td>(4,132)</td>
</tr>
</tbody>
</table>

Cash provided by investing activities: 1,127,277 362,565

Net change in cash: 722,540 38,954
Cash, beginning of year: 120,767 81,813

Cash, end of year: $843,307 $120,767
The CIC’s People

As of June 30, 2014

CIC Board of Directors

Chair

Bill Graham
Chancellor of Trinity College

Vice Chair

Perrin Beatty
President and CEO, Canadian Chamber of Commerce

CIC Board of Directors

Jim Balsillie
Chair of the Board, Centre for International Governance Innovation

Scott Burk
President, Wealhouse Capital Management

Edward Goldenberg
Partner, Bennett Jones LLP

Nicholas Hirst
President, CIC-Winnipeg Branch

Tom Kierans

Keith Martin
Past-President, CIC-Toronto Branch

Janice Stein
Director, Munk School of Global Affairs, University of Toronto

Jodi White
Distinguished Senior Fellow, Norman Paterson School of International Affairs and Arthur Kroeger College of Public Affairs, Carleton University

CIC Team

Jennifer Jeffs
President

Adam Chapnick
Co-Editor, International Journal

Jennifer Chylinski
Office Administrator

Mairi MacDonald
Co-Editor, International Journal

Tayab Mohammed
Accountant

Taylor Owen
Editor-in-Chief, OpenCanada.org

Andrew Reddie
Managing Editor, OpenCanada.org

Deborah Shields
Director, Operations

Laura Sunderland
Vice President, Programs

Cameron Tulk
Production Manager, OpenCanada.org

Scott Young
Editor-At-Large, OpenCanada.org
Contact us

Join us online
Visit our website
OpenCanada.org

Sign up for our e-newsletters
opencanada.org/subscribe-to-opencanada-updates

Connect with us on social media

Engage with one of our branches
Branch info at
opencanada.org/about-the-branches-2/

National Office Location
Canadian International Council
6 Hoskin Ave
Toronto, ON M5S 1H8