CIC
Canadian International Council
Conseil International du Canada

Annual Report
2009-2010

WWW.ONLINECIC.ORG
The Canadian International Council (CIC) is an independent, member-based council established to strengthen Canada’s role in international affairs. The CIC reflects the ideas and interests of a broad constituency of Canadians who believe that a country’s foreign policy is not an esoteric concern of experts but directly affects the lives and prosperity of its citizens. The CIC uses its deep historical roots, its cross-country network and its active research program to advance debate on international issues across academic disciplines, policy areas and economic sectors. The CIC’s research program is managed by the national office in Toronto. Its 15 branches across Canada offer CIC members speakers’ programs, study groups, conferences and seminars.
# Table of Contents

**Overview** ............................................................................................................................................. 4  
Message from the Chair ................................................................................................................................ 4  
Message from the President ..................................................................................................................... 5

**CIC Council Activities** .......................................................................................................................... 6

**Research** .................................................................................................................................................. 8
The Global Positioning Strategy for Canada .................................................................................................. 8  
Arctic Sovereignty and Security ................................................................................................................ 8  
Border Issues ................................................................................................................................................ 8  
Canada and the Americas .......................................................................................................................... 9  
Canada-India Relations ............................................................................................................................. 9  
China and Emerging Large Powers ......................................................................................................... 9  
Energy ......................................................................................................................................................... 10  
Strategic Studies ......................................................................................................................................... 10

**Branch Events** ....................................................................................................................................... 11

**Publications** .......................................................................................................................................... 14
Open Canada ................................................................................................................................................. 14  
Foreign Policy for Canada's Tomorrow ...................................................................................................... 14  
International Journal .................................................................................................................................. 15  
Strategic Datalink .......................................................................................................................................... 15  
Working Group Reports ............................................................................................................................. 15  
China Papers .............................................................................................................................................. 16

**Financial** ................................................................................................................................................. 17

**Supporters** ............................................................................................................................................. 21

**CIC’s People** ........................................................................................................................................... 22
MESSAGE FROM THE CHAIR

Canada is uniquely positioned to bridge the disconnect between human achievement and global challenges and to play a strong role in international affairs.

The Canadian International Council (CIC) is a non-partisan, nationwide council established to strengthen Canada’s foreign policy. It promotes research and dialogue on international affairs issues through a national network that crosses academic disciplines, policy areas and economic sectors. No country can compete in the global marketplace without having an active and strategic foreign policy. The CIC produces research and disseminates knowledge to support the thinking of decision makers regarding the enhancement of our global role.

The CIC’s unique, nationwide network features 15 branches from coast to coast. CIC branches incorporate the voices and feedback of citizens across the country; engage local communities with programs that involve speakers, seminars, roundtable discussions and conferences; and organize study groups that generate citizen dialogue and involvement in international affairs.

Canadian corporate, academic, media and policy communities have the opportunity to participate in an important forum on international issues through the CIC. Our objectives are to generate the best Canadian research, develop the finest Canadian analysts, raise citizen awareness and inform Canada’s most promising future leaders.

It has never been more important for us to understand the world and to engage it. We urge you to join our efforts to develop Canadian solutions and Canadian ideas that will both strengthen us at home and in the world. Building Canadian foreign policy capacity is good business and good citizenship.

Jim Balsillie
Chair, CIC
MESSAGE FROM THE PRESIDENT

2009-2010 was a watershed year for the CIC. The CIC research program generated innovative and bold ideas on key issues in Canadian foreign policy. The CIC’s Global Positioning Strategy (GPS) for Canada project, which culminated in the release of Open Canada: A Global Positioning Strategy for a Networked Age, was the centerpiece of the CIC’s research program this year. The report was authored by Edward Greenspon, the former Editor-in-Chief of Canada’s national newspaper, The Globe and Mail, who was supported by a panel of digitally savvy, globally focused and professionally networked individuals. This special panel took a hard look at Canada’s global role and priorities and made a number of fresh observations and recommendations that have been discussed widely in newspapers, on television and radio shows, and in blogs and social media networks across Canada and the globe since the report’s release in June 2010.

An important element of the CIC’s multi-faceted research program this year was the production of an extensive body of work on Canada-China relations, covering issues ranging from cyberspace control to pharmaceuticals and immigration to biotechnology. This work was presented in China at an important conference marking the 40th anniversary of the establishment of diplomatic relations between Canada and the People’s Republic of China. Other research areas included the Arctic, India, Latin America, Energy, and Security and Defence.

The CIC was honoured to host a Gala Dinner for His Excellency Felipe Calderón Hinojosa, President of the United Mexican States, on the occasion of his visit to Canada in May 2010. The CIC also provided a venue for many distinguished guests seeking a Canadian audience, including Robert Thomson, Managing Editor of the Wall Street Journal and Editor-in-Chief of Dow Jones; Zbigniew Brzezinski, United States National Security Advisor under Jimmy Carter from 1977 to 1981; and Pascal Lamy, Director-General of the World Trade Organization.

For 2010-2011, the CIC is undertaking a rigorous program of conferences, seminars, workshops and speaker events to promote and advance the dialogue and debate started with the Open Canada report. The report is just the beginning of the CIC’s program to explore the ideas of the GPS panel on how Canada should navigate its future, not be navigated by it.

Jennifer A. Jeffs, Ph.D
President, CIC
**Council Activities**

**Annual CIC Gala Dinner**

Each fall, the Annual CIC Gala Dinner honours a distinguished international figure with the CIC Globalist of the Year Award. This award is presented to an individual who has shown leadership and innovation on the international stage throughout his or her career.

The Third Annual CIC Gala Dinner was hosted by Jim Balsillie and Peter Munk on November 3, 2009 in Toronto. Mr. Pascal Lamy, Director-General of the World Trade Organization, received the 2009 Globalist of the Year Award and delivered a keynote address. Speakers for the evening included Mr. Jim Balsillie, Chair, Canadian International Council (CIC) and Co-CEO, Research In Motion (RIM); Mr. Peter Munk, Founder and Chair, Barrick Gold Corporation; and Mr. Michael Kergin, Former Canadian Ambassador to the United States and Senior Advisor, Bennett Jones.

Past recipients of the CIC Globalist of the Year Award include His Excellency Cheng Siwei, in 2008 former Vice-Chairman of the 9th and 10th Standing Committee of the National People’s Congress of the Republic of China and Chairman of the China Democratic National Construction Assembly; and Ángel Gurría, in 2007, Secretary-General of the Organisation for Economic Co-operation and Development. Proceeds from the Annual CIC Gala Dinner go towards funding the CIC’s research program, which contributes to debate and discussion in vital areas of Canadian foreign policy.

**Council Events**

The CIC regularly convenes corporate, government, academic and media leaders to discuss and debate international developments and their implications for Canadian foreign policy. High-level meetings, off-the-record briefings, workshops and special events bring together multiple sectors and communities to amplify the Canadian voice.

- **July 2009.** The CIC partnered with the Brookings Institution and the Centre for International Governance Innovation (CIGI) to publish a new study by Christopher Sands, senior fellow at the Hudson Institute, entitled *Toward a New Frontier: Improving the US-Canadian Border*. The report was reviewed at a major bi-national conference on border policy and management held earlier in the year in Washington, DC, which featured leading officials from the US and Canada.

- **August 2009.** The CIC partnered with the Canada-India Business Council to hold a workshop convening Canadian business leaders, government officials, and academics involved with India to solicit feedback on the CIC’s research on India.

- **September 2009.** The CIC held a workshop in Ottawa to discuss the direction of the CIC’s work on the Americas. The workshop convened representatives from the Canadian Foundation for the Americas, International Development Research Centre, Canadian International Development Agency and the Department of Foreign Affairs and International Trade Canada, and from the private sector to discuss.
**October 2009.** The CIC convened an international trade experts meeting in Toronto. Pascal Lamy, CIC’s Globalist of Year Award recipient, and CIC Senate members attended a VIP reception immediately prior to the Gala Dinner to hear the report from the trade experts meeting.

**October 2009.** The CIC partnered with the C.D. Howe Institute to present a conference on human resource and tax policies for the Canadian military, with a special focus on reservists and labour market issues.

**December 2009.** The CIC partnered with the Canadian Council for the Americas to host Patricio Navia, one of Chile’s most influential columnists, and Jorge Heine, distinguished fellow at CIGI and Chile’s former Ambassador to India, who discussed implications of the upcoming Chilean elections for the country and for the hemisphere.

**January 2010.** The CIC held a workshop on a paper commissioned by the CIC Energy Working Group on electricity and Canadian foreign policy, hosted at the offices of TransCanada in Calgary.

**February 2010.** The CIC partnered with Le Conseil des relations internationales de Montréal (CORIM) and L’Idée fédérale to present a luncheon with Mr. Jean-Luc Dehaene, Member of the European Parliament and former Prime Minister of Belgium (1992-1999).

**March 2010.** The CIC honoured Colonel Alain Pellerin with the George G. Bell Strategic Leadership Award at the Third Annual George G. Bell Strategic Leadership Award Dinner at the Conference of Defence Associations in Ottawa.

**March 2010.** The CIC co-hosted an expert dialogue on clean energy and climate change action in North America with the International Institute for Sustainable Development (IISD) and the Pembina Institute.

**March 2010.** The CIC partnered with the Economic Club of Canada to host the Honourable Lawrence Cannon at a luncheon event in Toronto.

**April 2010.** The CIC and the Montreal Council on Foreign Relations hosted Zbigniew Brzezinski, United States National Security Advisor under Jimmy Carter from 1977 to 1981 and co-Chairman of the Advisory Board, Centre for Strategic and International Studies (CSIS) of Washington at a sold-out event in Montreal. Dr. Brzezinski discussed the key foreign policy choices that Washington confronts, including the search for peace between Israel and Palestine, the evolving relationship with China, how to deal with Iran, and the troubling and complex situations in Afghanistan and Iraq.

**May 2010.** The CIC held an exclusive dinner for CIC supporters at RBC in Toronto featuring Robert Thomson, Managing Editor of the *Wall Street Journal* and Editor-in-Chief of *Dow Jones.*

**May 2010.** The CIC was honoured to host a Gala Dinner for His Excellency Mr. Felipe Calderón Hinojosa, President of the United Mexican States, on the occasion of his visit to Canada. Three hundred CIC guests gathered in Toronto to hear the president’s remarks. The evening was co-hosted by Jim Balsillie, Chair of the CIC and co-CEO of Research In Motion and Rick Waugh, President and CEO of Scotiabank and a member of the CIC Senate. Peter Mansbridge, CBC News Chief Correspondent facilitated a discussion with the president. Dr. Jennifer Jeffs, President of the CIC, acted as master of ceremonies for the evening.
THE GLOBAL POSITIONING STRATEGY FOR CANADA

The CIC’s Global Positioning Strategy (GPS) for Canada project, which culminated in the release of Open Canada: A Global Positioning Strategy for a Networked Age in June 2010, was the centrepiece of the CIC’s research program this year. The report was authored by Edward Greenspon, the former Editor-in-Chief of Canada’s national newspaper, The Globe and Mail, who was supported by a panel of digitally savvy, globally focused and professionally networked individuals. This panel took a hard look at Canada’s global role and priorities and made a number of fresh observations and recommendations that have been discussed internationally in newspapers, on television and radio shows, and in blogs and social media networks since the report’s release.

ARCTIC SOVEREIGNTY AND SECURITY

The Arctic region is currently undergoing massive transformation with immense security and environmental implications for each circumpolar state. The CIC’s work on Arctic Sovereignty and Security explores how each of the circumpolar states and, Canada in particular, protects and promotes its Arctic region.

In July 2009, the CIC published Canadian Arctic Sovereignty and Security in a Transforming Circumpolar World by CIC Research Fellow Rob Huebert, which argues that historically Canadian governments have recognized the importance of Arctic security and sovereignty, but did little to ensure that it would be achieved.

Also in July, the CIC published From Polar Race to Polar Saga: An Integrated Strategy for Canada and the Circumpolar World by CIC Research Fellow P. Whitney Lackenbauer, which argues that Canada needs to integrate its defence and resource development agenda with stronger diplomatic and social dimensions to devise a long-anticipated, constructive northern strategy.

BORDER ISSUES

The health and efficiency of the Canada-US border is fundamental to the economic well-being of both countries. Since the events of 9/11, the US government has undertaken various measures to secure its borders from potential additional terrorist attacks. This has hindered the flow of goods, services and people with subsequent negative effects on both the American and Canadian economies. The CIC’s Border Issues work explores the Canada-US border from security, economic and political perspectives by looking at how the United States and Canada can protect each other through increased border efficiency and security, while maintaining their competitive edge and quality of life in an era of emerging economies and alarming global forces.

In July 2009, the CIC published Technological Integration as a Means of Enhancing Border Security and Reducing Transnational Crime by CIC Research Fellow Margaret Kalacska, which examines the porosity of the Canada-US border and makes recommendations to improve security between the major ports of entry.

Also in July, the CIC in partnership with the Brookings Institution published Toward a New Frontier: Improving the U.S.-Canadian Border by Christopher Sands, which draws on the current challenges and opportunities faced by US-Canada border management, and further develops analysis and prescriptions for improved relations. Recent concerns for the auto industry, “Buy American” provisions in the US stimulus bill, and the implementation of the Western Hemisphere Travel Initiative (WHTI) call for greater precision in the definition of border problems and a decentralized process for addressing the varied and diverse challenges faced.
CANADA AND THE AMERICAS

The Americas have historically been, and to a large extent are still, perceived as a region dominated by the United States. Canada has nonetheless played an active role in the region, from peacekeeping in Central America and Haiti, to democracy building throughout the region, to collaborations with regional and national military, judiciary, governance, and aid agencies in efforts to help bring peace, prosperity, and good governance to this region. This CIC’s work on Canada and the Americas examines a range of the strategic, economic, political and social policy challenges, which Canada currently faces and will likely need to confront in the future in its relations with Caribbean and Latin American countries.

In September 2009, the CIC published Canada’s National Security Challenges in the Caribbean and Latin America by CIC Research Fellow Stephen J. Randall, which examines the national security issues in the Caribbean and Latin America that Canadian governments need to address.

CANADA-INDIA RELATIONS

India is one of the world’s most promising markets, and the country is a priority for both the Government of Canada and for many of the provinces. The Canada-India Relations project explores why the potential for Canadian business in India has never been fully realized, in terms of trade and foreign direct investment, and makes recommendations on what needs to be done by both business and government.

In August 2009, the CIC published A New Direction for the Canada-India Relationship by CIC Research Fellow Ryan Touhey, which argues that Canada has been slow to recognize the increasing prominence of India in the world economy. Dr. Touhey’s paper recommends cost-effective ways for better engagement through the creation of an India-specific public diplomacy program that includes post-secondary, and science and technology linkages with Indian students.

CHINA AND EMERGING LARGE POWERS

Given the ever-growing importance of China and the enormous impact its growth is having and will continue to have on the world, it is critical that Canada be better prepared and equipped to manage its relations with China. The China Working Group released a series of 12 papers examining Canada-China relations and providing recommendations for the bilateral relationship in the context of three thematic areas: domestic contexts for engagement; economic relations between Canada and China; and collaboration between the two countries on global issues.

In September 2009, the CIC published The Development of China’s Forestry Sector and its Implications for Canada by CIC Research Fellow Jason (Guangyu) Wang, which suggests a two-pronged approach to assist the Canadian forestry sector in seizing opportunities in China. The paper highlights the largely complementary forestry sectors in China and Canada: China as a forest-poor country with a high demand for wood, and Canada a forest-rich country with a strong wood-processing sector.
ENERGY

Canada is one of the world’s largest per capita consumers of energy and the largest external supplier of energy to the US market. The energy sector, broadly defined, occupies a significant place in the Canadian economy. As a moderately large producer and very large consumer of energy, Canada has a significant economic and geopolitical interest in the global forces and trends that will drive energy production and consumption in the years ahead. The CIC Energy Working Group highlights the nexus of Canadian energy and domestic policy with foreign policy issues and priorities, with a current focus on two particular issue areas, climate change and electricity policy. It aims to inform and provoke the Canadian policy debate—federally and provincially—by examining the linkages between climate change policy, electricity policy and foreign policy.

In June 2009, the CIC published *Power Connections: Canadian Electricity Trade and Foreign Policy* by Roger J. Goodman, which argues that an integrated approach to electricity exports and Canadian foreign policy could help enhance development of electricity exports to the United States.

STRATEGIC STUDIES

The Strategic Studies Working Group, a partnership between the CIC and the Canadian Defence and Foreign Affairs Institute (CDFAI), produces and promotes research, conferences, seminars and publications addressing defence and security issues within the context of Canada’s international relations and foreign and defence policies. It endeavours to inform the Canadian public and relevant policy makers and stakeholders of Canada’s vital interests and values and the threats or potential threats to them.

In May 2010, the CIC and the CDFAI published *Reinventing CIDA* by Barry Carin and Gordon Smith, which concludes that CIDA should adopt a number of new approaches focused on providing incentives to, and encouraging greater competition among, those organizations delivering assistance.
With a membership spanning the country, CIC Branches hold frequent events that feature guest speakers, including eminent scholars, diplomats, government officials, as well as business leaders, media voices and foreign dignitaries addressing topical international economic, political and social issues.

**CALGARY**

**India – Developing your business strategy**  
Joseph Caron  |  September 17, 2009

**Iran’s Nuclear Weapons Program**  
Jim Keeley and Duane Bratt  |  November 10, 2009

**Guerrilla Diplomacy**  
Daryl Copeland  |  November 25, 2009

**Security Issues in Latin America and the Caribbean:**  
From an Intelligence Perspective  
Greg Purdy  |  January 26, 2010

**From the Front Line: Canadian Forces in Afghanistan**  
Jonathan Vance  |  February 3, 2010

**Arctic Patrol: Canadian Rangers in Northern Canada**  
Dave Dunn  |  March 5, 2010

**Canada, Tunisia, and North Africa:**  
Politics and Foreign Relations  
Ariel Delouya  |  March 24, 2010

**India as a Canadian Priority: The Centrepiece of Business and Security in Asia?**  
Douglas Goold  |  April 7, 2010

**EDMONTON**

**Guerrilla Diplomacy: Rethinking International Relations**  
Daryl Copeland  |  November 26, 2009

**Canada-India: The Future of Business and Global Politics**  
Douglas Goold  |  April 8, 2010

**Advancing Alberta’s interests with Uncle Sam:**  
Making the Canadian case in the USA  
Colin Robertson  |  April 20, 2010

**HALIFAX**

**Canada - Portugal Relations: A Fresh Perspective**  
Anne-Marie Bourcier  |  September 24, 2009

**The United Nations in Darfur: Planning Mission Impossible**  
Michael Gauvrette  |  January 14, 2010

**Environmental Violence and Conflict:**  
Implications for Global Security  
Simon Dalby  |  February 11-13, 2010

**Global Governance and the Nuclear Revival:**  
Are we up to the Challenge?  
Louise Fréchette  |  March 25, 2010

**HAMILTON**

**Canada’s Response to China’s Rise**  
Charles Burton  |  October 14, 2009

**Graduate Student Symposium**  
February 23, 2010

**Perceptions of Cuba**  
Lana Wylie  |  March 17, 2010

**The Human Face of China**  
Colin Campbell  |  April 6, 2010

**MONTREAL**

**Guerrilla Diplomacy: Rethinking International Relations**  
Daryl Copeland  |  September 22, 2009

**The Democratic Republic of the Congo:**  
Indifference or Powerlessness of the International Community?  
September 22, 2009

**Canada in Today’s World: The Right Balance Between Hard and Soft Power Instruments in our Foreign Policy**  
Bill Graham  |  November 25, 2009

**The Challenge of International Coordination in Space**  
André Farand  |  November 30, 2009

**The Evolving Role of Canadian Forces in Afghanistan**  
J.C.R. Lacroix  |  January 20, 2010

**World Heritage and the Ideals of the United Nations**  
Christina Cameron, Herb Stovel and Larry Ostola  |  February 25, 2010

**Intellectual Property Rights: The Challenges Ahead**  
Frances Seghers  |  March 3, 2010

**The Obama Opportunity for Canada: Year Two**  
Christopher Sands  |  March 25, 2010

**Global Warring: How Environmental, Economic, and Political Crises Will Redraw the World Map**  
Cleo Paskal  |  April 21, 2010

**Is the European Model Replicable in Other Regions?**  
John Hall, John Owen, Dale Copeland, Amitav Acharya and Peter Jones  |  April 30, 2010

**Report from the Democratic Republic of Congo - What’s Happening? What Should We Do?**  
Kirsten Johnson  |  May 26, 2010

**NATIONAL CAPITAL (OTTAWA)**

**Canada’s Engagement in Honduras**  
Jose Miguel Insulza and Paul Durand  |  September 14, 2009

**The Inheritance: The World Obama Confronts and the Challenges to American Power**  
David Sanger  |  October 1, 2009

**Media Coverage of Foreign Affairs from Abroad and from Parliament Hill**  
Don Newman  |  October 19, 2009

**How the Pearsonian Legacy Speaks to us Today**  
Andrew Cohen  |  November 19, 2009
Challenges Facing the Climate Change Conference in Copenhagen
December 1, 2009

The World in 2015: Implications for Canada
January 21-22, 2010

Foreign Policy in the Obama Administration
David Jacobson | February 8, 2010

International Affairs Career Expo
February 10, 2010

Challenges Facing the Canadian Forces
Andrew Leslie | March 11, 2010

Canadian Business in a Global Economy
John Manley | April 12, 2010

Reinventing CIDA
Barry Carin and Gordon Smith | May 12, 2010

Afghanistan Disengagement: Balancing Security, Foreign and Domestic Policy Implications
May 25, 2010

Key Issues Facing the G-20 and Canada's Role
June 15, 2010

NIPISSING (NORTH BAY)

Good Governance and Traditional Authorities in Ghana
Matt Morris | October 6, 2009

Whither the Academy? Canadian Universities in the North American Marketplace
Lesley Lovett-Doust | October 21, 2009

Truth, Justice, and Reconciliation: Peacebuilding in Cambodia, Kosovo, and Uganda
Alistair Edgar | November 24, 2009

Canadian Arctic Sovereignty and Defence Policy
Alex Grant | January 18, 2010

Wind Power in Canada and the World
Chris Kuntz | February 4, 2010

An Evening with MP Glen Pearson
Glen Pearson | February 8, 2010

Sink or Swim: Keeping Canada Afloat in the New Global Economy
Jeffrey Simpson | March 2, 2010

SASKATOON

Constitutionalism or Insurgency: Constitutional Development as a Peace Process
John Whyte | October 22, 2009

Guerrilla Diplomacy: Rethinking International Relations
Daryl Copeland | November 24, 2009

US President Obama - A Report Card
Ron Wheeler | December 10, 2009

Energy, Water and International Trade - The Other World Wide Web
Joel Bruneau | February 2, 2010

Who We Are: A Citizen's Manifesto
Rudyard Griffiths | March 17, 2010

Advancing Saskatchewan's Interests with Uncle Sam:
Making the Case for Canada in the USA
Colin Robertson | April 21, 2010

Canada and the Americas: What are our Security Challenges?
Stephen J. Randall | May 13, 2010

THUNDER BAY

Peace-Keeping or Peace Brokering?
Ariel Salmann | September 24, 2009

Is Canada still in the Peace Business?
John Siebert | October 27, 2009

Public Security and Safety in South East Asia
Kalam Shahed | November 5, 2009

Canada and Haiti: Rebuilding the State and Civil Society
Stephen Randall | January 18, 2010

Enhancing Border Security and Reducing Transnational Crime
Margaret Kalacska | March 3, 2010

Canada's Golden Age of Foreign Policy – Is It All Behind Us?
Adam Chapnick | April 12, 2010

Northern Communities in a Changing World:
Towards a Better Understanding of Global Competition in a Transnational Environment
May 25, 2010

TORONTO

Midsummer Evening Get-Together
July 23, 2009

Life in the Aftermath of the Great Global Credit Crisis – Prospects for Canada in a Changing World
Patricia Croft | September 15, 2009

Sri Lanka: Short-term Imperatives and Long-term Solutions
September 22, 2009

US-Canadian Relations under the Obama Administration
Kevin Johnson | September 24, 2009

Commitments Without Borders - A debate on Bill C-300
October 15, 2009

The Recovery?: Canada's Economic Outlook within a Global Framework
Don Drummond | October 29, 2009

Tiananmen: 20 Years Later: Reflections on China's Changing Civil Society, Global Relationships and Worldview
November 10, 2009
Pandemics: Threat, Preparedness, Response
November 26, 2009
President Obama, Israel, the Palestinians:
Where to go from here and who will be going there?
Asher Susser | December 4, 2009
From the Front – Canadian Forces in Afghanistan
Jonathan Vance | January 26, 2010
Canada’s Democratic Model: What Is To Be Done?
Matthew Mendelson, Larry Gordon and Don Newman | February 18, 2010
Uyghur-Han Relations in Xingjiang:
Sinization, Integration or Segregation?
Elena Caprioni | February 25, 2010
Canada-India - The Future of Business and Global Politics
Douglas Goold | March 11, 2010
Canada’s Foreign Policy Priorities - What Should they be?
Bob Rae | April 22, 2010
Canada’s Foreign Policy Priorities:
We’re asking YOU - What Should They Be?
John Kirton and David Dewitt | May 5, 2010
Will Canada be Internationally Relevant in the 21st Century?
Andrea Mandel-Campbell, Haroon Siddiqui, and Rudyard Griffiths | May 18, 2010
Feast & Famine: Shifting to a Sustainable Food System
Harriet Friedmann, Rosemary McCarney, Wayne Roberts, and Margaret Webb | June 1, 2010
Governing Global Security: The Role of Summit Diplomacy
June 16-18, 2010
Pre-Summit Conference on “Governing Global Security:
The Role of Summit Diplomacy”
June 18-19, 2010

VANCOUVER
Japan Political Update: Political Earthquake in Tokyo
Yves Tiberghien | October 7, 2009
Introducing the Canadian International Council’s GPS Project:
A Global Positioning Strategy for Canada
Edward Greenspon and Jennifer Jeffs | October 29, 2009
Guerrilla Diplomacy: Rethinking International Relations
Daryl Copeland | November 29, 2009
Global Meltdown Myths: Why Pointing Fingers is Pointless
James Dean | December 9, 2009
India as a Canadian Priority: The Centrepiece of Business
and Security in Asia?
Douglas Goold | February 2, 2010
From the Front Line: Canadian Forces in Afghanistan
Jonathan Vance | February 5, 2010
Canada’s Response to Natural Disasters: Tsunami to Haïti
April 13, 2010
Pakistan 2010: Internal Dynamics, External Fallout;
External Dynamics, Internal Fallout
Javed Jabbar | June 25, 2010
Breaking the BRIC: The Case for Strategic Engagement with China
David Mulroney | May 12, 2010

VICTORIA
BC Government’s Priorities and Concerns in International Affairs
Sukumar Periwal | September 16, 2009
BC’s Role in Canada’s History
Patricia Roy | October 21, 2009
BC’s International Economic Interests and Policies
Iain Black | November 18, 2009
Religion and Global Conflict: A Problem with a Solution?
Andrew Wender | December 16, 2009
How Global Asia Will Redefine Western Canada
Paul Evans | January 20, 2010
Global Governance and the Nuclear Revival:
Are we up to the Challenge?
Louise Fréchette | February 17, 2010
The Realities of UK Peacekeeping & Human Rights Enforcement
Ron Poulton | March 17, 2010
Making a Difference for Children – The work of the International Institute for Child Rights & Development
Bruce Lund | May 19, 2010
US Foreign Policy in the Obama Administration
David Jacobson | February 23, 2010

WATERLOO REGION
Roadmaps After the Peace
A. J. R. Groom | September 15, 2009
Guerrilla Diplomacy: Rethinking International Relations
Daryl Copeland | October 14, 2009
John English | November 11, 2009
Women in Security - Operational Support to Military Missions
Elizabeth Steele | May 6, 2010
Canada-India - The Future of Business and Global Politics
Douglas Goold | May 27, 2010
Danger, Disaster & Deadlines: Canadians Reporting from Abroad
Bill Graveland, Martin Regg Cohn, Paul Wells, Patrick Martin and Nahlah Ayed | June 23, 2010

WINNIPEG
The Future of Nuclear Strategy
September 24-25, 2009
Humanitarian work in Afghanistan
Flora MacDonald | March 17, 2010
Canada’s Voice: The Public Life of John Wendell Holmes
Adam Chapnick | April 14, 2010
Open Canada

Open Canada: A Global Positioning Strategy for a Networked Age
Edward Greenspon | June 2010.

Foreign Policy for Canada’s Tomorrow

Canada’s National Security Challenges in the Caribbean and Latin America

Reassessing Canada’s Relationship with Cuba in an Era of Change
Lana Wylie | October 2009.

The Development of China’s Forestry Sector and its Implications for Canada

A New Direction for the Canada-India Relationship
Ryan Touhey | August 2009.

Canadian Arctic Sovereignty and Security in a Transforming Circumpolar World
Rob Huebert | July 2009.

From Polar Race to Polar Saga: An Integrated Strategy for Canada and the Circumpolar World

Technological Integration as a Means of Enhancing Border Security and Reducing Transnational Crime
Margaret Kalaeska | July 2009.
INTERNATIONAL JOURNAL

Annual John W. Holmes Issue on Canadian Foreign Policy
Spring 2010. Vol. 65. Is. 2

UN Sanctions: New Dilemmas and Unintended Consequences
Winter 2009-10. Vol. 65. Is. 1

Canada and Asia
Autumn 2009. Vol. 64. Is. 4

New Perspectives on Canadian Security Studies
Summer 2009. Vol. 64. Is. 3

STRATEGIC DATALINK

Strategy and Symbiosis: The Role of Time During Counterinsurgency

Canadian Security and Sub-Saharan Africa: New Challenges Require New Policy
Mischa Evan Kaplan | October 2009.

Canada’s National Security Challenges in the Caribbean and Latin America

Canada’s Role in Combating Al Qaeda
Alex Wilner | July 2009.

WORKING GROUP REPORTS

Power Connections: Canadian Electricity Trade and Foreign Policy
Roger J. Goodman | June 2010.

Reinventing CIDA
Barry Carin and Gordon Smith | May 2010.
China Papers

China’s Capacity to Respond to the H1N1 Pandemic Alert and Future Global Public Health Crises: A Policy Window For Canada
Lesley Jacobs | June 2010.

China and the Arctic: Threat or Cooperation Potential for Canada?
Frédéric Lasserre | May 2010.

Flows of People and the Canada-China Relationship
Kenny Zhang | May 2010.

Bridging “Forbidden” and “True North” Nations: Taiwan’s Agency in Canada’s China Policy
Der-yuan Wu | March 2010.

Structure and Process in Chinese Foreign Policy: Implications for Canada
Jeremy Paltiel | March 2010.

China's Cyberspace Control Strategy: An Overview and Consideration of Issues for Canadian Policy
Ronald Deibert | February 2010.

Canada in China’s Grand Strategy

China as an Environmentally Responsible Global Citizen
Arthur J. Hanson | January 2010.

Benchmarking Canada-China Economic Relations
Victor Z. Chen | January 2010.

Working with China towards a New International Institutional Architecture: A Strategic Partnership with Canada on Global Issues of Mutual Interest
Barry Carin and Gordon Smith | January 2010.

Immigrants from China to Canada: Issues of Supply and Demand of Human Capital
Peter S. Li | January 2010.

Ensuring Canadians Safe Access to Pharmaceutical Products through Canada-China Cooperation
Catherine Côté | January 2010.
FINANCIAL

REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

To the Governors of
Canadian International Council
Conseil International du Canada

The accompanying summarized statements of financial position, operations and changes in fund balances and cash flows, and related notes, are derived from the complete financial statements of Canadian International Council as at June 30, 2010. We expressed an unmodified audit opinion on those financial statements in our report dated August 23, 2010. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Canadian International Council.

Management’s Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements in accordance with Canadian generally accepted accounting principles.

Auditor’s Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, “Engagements to Report on Summary Financial Statements.”

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Canadian International Council for the year ended June 30, 2010 are a fair summary of those financial statements in accordance with Canadian generally accepted accounting principles.

Collins Barrow Toronto LLP
Licensed Public Accountants
Chartered Accountants
Toronto, Ontario
March 23, 2011
**Summarized Financial Statements**

Statement of financial position as at June 30, 2010

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash</td>
<td>188,766</td>
<td>508,115</td>
</tr>
<tr>
<td>Accounts receivable</td>
<td>138,116</td>
<td>41,702</td>
</tr>
<tr>
<td>Deposits and prepaid expenses</td>
<td>4,513</td>
<td>25,515</td>
</tr>
<tr>
<td>Investments</td>
<td>1,709,489</td>
<td>1,628,554</td>
</tr>
<tr>
<td>Capital assets</td>
<td>21,619</td>
<td>20,097</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,062,503</strong></td>
<td><strong>2,223,983</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>271,241</td>
<td>294,502</td>
</tr>
</tbody>
</table>

| UNEARNED REVENUE AND GRANTS                 | 102,882   | 115,963   |

<table>
<thead>
<tr>
<th>FUND BALANCES</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Unrestricted</td>
<td>1,655,134</td>
<td>1,778,653</td>
</tr>
<tr>
<td>Externally restricted</td>
<td>33,246</td>
<td>34,865</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>1,688,380</strong></td>
<td><strong>1,813,518</strong></td>
</tr>
</tbody>
</table>

$ 2,062,503                                     $ 2,223,983
Statement of operations for the year ended June 30, 2010

<table>
<thead>
<tr>
<th>INCOME</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Programmes</td>
<td>$104,355</td>
<td>$47,801</td>
</tr>
<tr>
<td>Publications</td>
<td>47,890</td>
<td>153,894</td>
</tr>
<tr>
<td>Membership</td>
<td>47,288</td>
<td>41,295</td>
</tr>
<tr>
<td>Donations</td>
<td>2,120,650</td>
<td>1,932,094</td>
</tr>
<tr>
<td>Grants</td>
<td>30,000</td>
<td>95,183</td>
</tr>
<tr>
<td>Investment</td>
<td>25,297</td>
<td>78,790</td>
</tr>
<tr>
<td>CIGI funding</td>
<td>125,000</td>
<td>250,000</td>
</tr>
<tr>
<td>Other</td>
<td>32,697</td>
<td>35,250</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,533,177</strong></td>
<td><strong>2,634,307</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>EXPENDITURE</th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Programmes</td>
<td>1,153,661</td>
<td>446,682</td>
</tr>
<tr>
<td>Publications</td>
<td>126,972</td>
<td>281,248</td>
</tr>
<tr>
<td>Membership</td>
<td>20,817</td>
<td>62,135</td>
</tr>
<tr>
<td>Administration</td>
<td>698,170</td>
<td>638,338</td>
</tr>
<tr>
<td>Other</td>
<td>2,000</td>
<td>37,000</td>
</tr>
<tr>
<td>Amortization</td>
<td>10,474</td>
<td>9,183</td>
</tr>
<tr>
<td>Fellowship</td>
<td>639,861</td>
<td>1,277,380</td>
</tr>
<tr>
<td>Investment management fees</td>
<td>6,360</td>
<td>13,044</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>2,658,315</strong></td>
<td><strong>2,765,010</strong></td>
</tr>
</tbody>
</table>

| NET INCOME FOR THE YEAR  | (125,138) | (130,703) |

| FUND BALANCE -beginning of year | 1,813,518 | 2,441,073 |
| Unrealized gain(loss) on marketable securities | - | (94,111) |
| Transfer of library funds | - | (402,741) |

| FUND BALANCE -end of year | $1,688,380 | $1,813,518 |
## Statement of cash flows, year ended June 30, 2010

### Cash provided by (used in) operations

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net income (expenditure)</td>
<td>(125,138)</td>
<td>(130,703)</td>
</tr>
<tr>
<td>Items not involving cash</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Amortization</td>
<td>10,474</td>
<td>9,183</td>
</tr>
<tr>
<td>Gain on sale of investments</td>
<td>(2,417)</td>
<td>(36,077)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(117,081)</strong></td>
<td><strong>(157,597)</strong></td>
</tr>
</tbody>
</table>

### Net change in non-cash working capital

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Accounts receivables</td>
<td>(96,414)</td>
<td>105,289</td>
</tr>
<tr>
<td>Deposits and prepaid expenses</td>
<td>21,002</td>
<td>24,327</td>
</tr>
<tr>
<td>Guaranteed investment certificates</td>
<td>(9,830)</td>
<td>(36,551)</td>
</tr>
<tr>
<td>Accounts payable and accrued liabilities</td>
<td>(23,261)</td>
<td>103,841</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(225,584)</strong></td>
<td><strong>39,509</strong></td>
</tr>
</tbody>
</table>

### Financing

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Excess of revenues and grants received over that recognized</td>
<td>(13,081)</td>
<td>(199,025)</td>
</tr>
<tr>
<td>Transfer of library funds</td>
<td>-</td>
<td>(402,741)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(13,081)</strong></td>
<td><strong>(601,766)</strong></td>
</tr>
</tbody>
</table>

### Investing

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acquisition of pooled funds</td>
<td>(456,939)</td>
<td>(956,642)</td>
</tr>
<tr>
<td>Acquisition of guaranteed investment certificates</td>
<td>(1,703,113)</td>
<td>(958,250)</td>
</tr>
<tr>
<td>Proceeds on sale of pooled funds</td>
<td>933,568</td>
<td>1,400,235</td>
</tr>
<tr>
<td>Proceeds on redemption of guaranteed investment certificates</td>
<td>1,157,796</td>
<td>-</td>
</tr>
<tr>
<td>Purchase of capital assets</td>
<td>(11,996)</td>
<td>(2,234)</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>(80,684)</strong></td>
<td><strong>(516,891)</strong></td>
</tr>
</tbody>
</table>

### Net change in cash

<table>
<thead>
<tr>
<th>Description</th>
<th>2010</th>
<th>2009</th>
</tr>
</thead>
<tbody>
<tr>
<td>Net change in cash</td>
<td>(319,349)</td>
<td>(1,079,148)</td>
</tr>
<tr>
<td>Cash, beginning of year</td>
<td>508,115</td>
<td>1,587,263</td>
</tr>
<tr>
<td><strong>Cash, end of year</strong></td>
<td><strong>$ 188,766</strong></td>
<td><strong>$ 508,115</strong></td>
</tr>
</tbody>
</table>
Thank you to those who gave generously to the CIC in 2009-2010

$100,000+
AGF Management Ltd. 
Bank of Montreal 
Barrick Gold Corp. 
Bennett Jones LLP 
Goldcorp 
Magna International Inc. 
Manulife Financial 
Open Text 
Paradigm Capital 
Power Corporation of Canada 
The Radcliffe Foundation 
RBC Financial Group 
Research in Motion 
Sun Life Financial Inc. 
TD Bank Financial Group 
Teck Resources Ltd 
TransCanada PipeLines Ltd

$25,000+
The Estate of M. Elisabeth Wallace 
Yellow Pages Group Co.

$10,000+
Griffiths McBurney Canada Corp. 
Hon. Bill C. Graham 
Leapfrog Capital Corporation 
Wealhouse Capital

$5,000+
MDC Partners Inc.

$100+
Mr. John R. Anderson 
Mr. Alan Breakspear 
Mr. David Christie 
Mr. J.V. Cross 
Ms. Jo-Ann Davis 
Cmdre Jan Drent 
Mr. & Mrs. Joseph and Elham Farah 
Mr. Brian Flemming, Q.C. 
Mr. Adam B.T. Hermant 
Mr. & Mrs. Alan and Esther Hockin 
Dr. Stanislav Kirschbaum 
Ms. Julie A. Lindhout 
Mr. Aubrey Morantz 
Mr. Gwyn Morgan 
Dr. F.W. Orde Morton 
Mr. James P. Muldoon, Jr. 
Ms. Carole Nap 
Mr. Robert Page 
Mr. Greg Purdy 
Mr. Peter A. Robertson 
Ms. Shirley A. Ross 
Mr. Douglas Scott 
Hon. Hugh D. Segal 
Dr. Timothy Shaw 
Mr. Nandakumar Stenger 
Mr. Brooke Townsend 
Mr. Nicholas Volk 
Mr. Jim C. Walz 
Miss Barbara Whitley 
H.E. Mr. Howar Ziad
CIC’s People

A snapshot of personnel as of June 30, 2010.

CIC Board of Directors

Chair
Jim Balsillie, Co-CEO, Research In Motion

Co-vice Chairs
Bill Graham, Chancellor of Trinity College and Chair of the Atlantic Council of Canada
Perrin Beatty, President and CEO, Canadian Chamber of Commerce

Directors
David Bercuson, Director, Centre for Military and Strategic Studies, University of Calgary
Scott Burk, President, Wealhouse Capital Management
Raymond Chrétien, Strategic Advisor, Fasken Martineau
André Desmarais, President & Co-CEO, Power Corporation of Canada
Edward Goldenberg, Partner, Bennett Jones LLP
Nicholas Hirst, President, CIC-Winnipeg Branch
Jennifer A. Jeffs, President, CIC (ex officio)
Tom Jenkins, Executive Chairman & CSO, Open Text Corporation
Keith Martin, Past-President, CIC-Toronto Branch
Indira Samarasekera, President, University of Alberta
Janice Stein, Director, Munk School of Global Affairs, University of Toronto (ex officio)
Jodi White, Distinguished Senior Fellow, Norman Paterson School of International Affairs and Arthur Kroeger College of Public Affairs, Carleton University

The CIC would like to express its thanks to John MacNaughton, Chair of the Board of the Business Development Bank of Canada; Brian Flemming, Member, CIC-Halifax Branch; Pierre Marc Johnson, Senior Counsel, Heenan Blaikie and Don Macnamara, Past President, CIC-Victoria Branch, who served on the CIC Board of Directors during the 2009-2010 year.

CIC Staff

Jennifer A. Jeffs, President

Thomas Adams, Research Program Officer
Rima Berns-McGown, Managing Editor, International Journal
Jordan Dupuis, Program Director
Bob Johnstone, Senior Advisor
Kathryn McBride, Office Administrator
Tayab Mohammed, Accountant
Sara Rodriguez, Junior Web Editor
Deborah Shields, Office Manager
Laura Sunderland, Communications Officer